



WAITĀKERE RANGES

TE MAHERE A TE POARI Ā-ROHE

LOCAL BOARD PLAN

2014

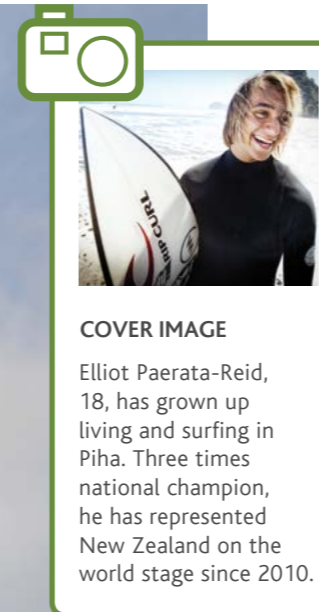
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MIHI

E ngā pītau whakarei o te waka,
 e ngā rau tītapu o te iwi, e aku hei māpuna,
 e taku iti e taku rahi, koutou kua mahue mai nei
 hei toka piringa mōku i te ora,
 hei ruruhau i ngā hau āwhio o te wā.
 E aku whakakai pounamu, e aku māpihi maurea,
 kia oho te mauri, kia māriri ō koutou wairua,
 kia hora te marino, tēnā koutou katoa.
 Tēnei au te noho atu nei i te tihi o Te Pae o te Rangi,
 i tihorea ai te whenua kia kī ake au,
 e koe e te hau o te uru te wawā rā, me te kī mai,
 e kore au e ora i ngā hau kōtiu, i āia ai te pūpūtara ki uta.
 Nāu nei te tonono piki ake au i ngā tai whakatū ā Kupe
 ki te Waonui a Tiriwā me te Pae o te Rangi,
 Kia titiro whakaroto ahau ki te maunga o Puketōtara,
 kei raro e rere ana ko te awa o Waitākere
 kei tētahi taha ko Puke Whakataratara, kei tua ko Te Whau.
 Koinei rā te rohe kāinga o Te Au o te Whenua me te Te Kawerau ā Maki,
 ko rātou nei te whāriki i āhei ai te nohoa o tēnei moka o te rohe e te tini whāioio
 kua whakakāinga mai.
 Kua kōhatu nei ngā paparahi ki te whenua,
 i tangata whenuatia ai tātou katoa.
 I whaikiko ai te kōrero,
 “Ko te hapori te tauawhi i te taiao, he mea motuhake, rerenga kē.” Kia hiwa rā, kia hiwa rā.

*To all those who adorn the prow of this canoe,
 to the revered leaders of the people, to my treasured heirlooms,
 the lesser and the greater parts of me,
 you who are my refuge in life,
 my shelter from the storms of time.
 My objects of affection,
 let your very being flourish, let your spirit be at peace,
 let the calm be widespread, I send greetings to you all.
 Here I sit on the ridgeline of Te Pae o te Rangi,
 where the land had been laid bare,
 and the roaring wind of the west whispers,
 that I would not survive the blast of the northerly wind, that would drive the paper nautilus to shore.
 It was you who commanded me to ascend from the raised seas of Kupe,
 to the forest of Tiriwā, and Te Pae o te Rangi.
 So I look inland to Puketōtara,
 at the foot of which runs the Waitākere river
 on one side stands Massey and on the other - Te Whau.
 Home of Te Au o te Whenua and Te Kawerau ā Maki,
 the original settlers, they laid the way for later travelers
 to make a home here.
 They cast their footprints in stone upon these precincts of the region,
 and so made settlers of us all.
 Which gives substance to the adage,
 “Communities connected to their natural environment are unique and diverse.” Let us grow with vigor.*



COVER IMAGE
 Elliot Paerata-Reid, 18, has grown up living and surfing in Piha. Three times national champion, he has represented New Zealand on the world stage since 2010.

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MESSAGE FROM THE CHAIR



In this document, the Waitākere Ranges Local Board presents its local board plan, containing its proposed directions, priorities and projects for the three years commencing 2015/16.

The plan is the product of many months talking to local communities and hearing views about our draft plan. We received 170 submissions, with 35 people speaking at the hearings.

Generally, you told us we had got things right, and that the emphases on environment, the Heritage Area and urban renewal in Glen Eden were supported.

We had woven people and communities through all our six outcome areas, but a number of you thought that we should be more explicit about our wish to support and work with the people and communities of the west. So, we have added a seventh outcome and named it 'Thriving Communities'.

Of course we could not fund everything that was brought to us. Our budget is relatively modest, as with a largely population-based funding formula, we are not very populated. Eighty-two percent of our area is covered in indigenous vegetation, far more than any other mainland area, and that explains both the modest size of our budget and the scale of the environmental tasks that have to be done.

Even then, the budget we have been able to allocate to our environment is small in comparison with the very large task we face. We will need all the help we can get to tackle the environmental problems of the Waitākeres.

For some of the things we need to do, we must go to the governing body of the Auckland Council to ask them to fund it.

We do not expect much more funding will be coming our way. Already, what is called our budget for "Local Discretionary Initiatives" has been frozen, and will not be increased for the next few years. We have also had funds for some of our priority capital works projects beginning in the current year – 2014/15 - deferred, and we will have to argue in future years to restore these.

Over the next few months the governing body will work on its long-term plan, and will consider whether it wants to fund projects in our local board plan, as well as the plans of 20 other local boards. They will have to make choices about what they fund and what they don't. Parts of the region have been given priority for funding. These are Special Housing Areas and Spatial Priority Areas. The Waitākere Ranges Local Board is disappointed it does not have any of these priority areas within its boundaries.

YOU TOLD US WE HAD GOT THINGS RIGHT AND THE EMPHASIS ON ENVIRONMENT, HERITAGE AREA AND URBAN RENEWAL IN GLEN EDEN WERE SUPPORTED



That means that there is doubt about the future of some of the projects in this plan.

Consequently, when reading the local board's plan, please keep in mind that funding for individual projects needs to be confirmed by the governing body of the Auckland Council.

Sandra Coney, QSO

Chair, Waitākere Ranges Local Board

OUR VISION: CREATING THE WORLD'S MOST LIVEABLE CITY AT THE LOCAL LEVEL

The Waitākere Ranges provides scenic beauty, fresh water, artistic inspiration and clean air for Auckland. The ranges are the visual backdrop to the city, forming its western skyline. The dense rainforest, outstanding landscapes, pristine waters and scorching black sand beaches make this area special to us, people in the Auckland region and the rest of the country. Our unique, vocal and passionate communities, iwi and visitors all treasure the area and want to protect it.

Our local board area is a great place to live, for a variety of lifestyles and life stages. We enjoy the relaxed vibe of our coastal villages, the rural nature of our foothills, and our busy townships. We celebrate the area's rich historic and cultural heritage and the individual character of each of our villages and town centres.

Glen Eden will become the attractive and lively town centre at the heart of our area. The electrification of the train line, improved bus services, green walkways and cycleways will connect people with where they want to go. We want an innovative and prosperous economy that provides local job opportunities.

People enjoy arts and culture that are distinctive to our area. Titirangi is known as the arts hub of the west, with the Lopdell Precinct a celebrated and evolving destination. We will work with our communities to achieve our shared goals.

THE RANGES ARE THE VISUAL BACKDROP TO THE CITY, FORMING ITS WESTERN SKYLINE



OUR OUTCOMES

The Waitākere Ranges Local Board Plan creates the world’s most liveable city at the local level. Creating the world’s most liveable city is the vision of the Auckland Plan. Our local board plan takes into account the outcomes in the 30-year Auckland Plan to help deliver this vision.

WAITĀKERE RANGES LOCAL BOARD PLAN OUTCOMES

- **The Waitākere Ranges Heritage Area is protected**
Together with iwi and our communities, we act as stewards over the Waitākere Ranges. We focus on protecting and enhancing the heritage features of the local board area.
- **Our unique natural environments are healthy and restored**
Native biodiversity flourishes in our forests, coasts, streams and marine areas. An integrated approach is taken to the control of weeds and pests. Our kauri forests are protected from the threat of kauri dieback.
- **Thriving communities**
Our diverse communities are healthy and safe and people feel that they are valued, connected and belong.
- **Revitalised town centres and urban villages**
Our urban villages and town centres are people-centred, and attractive places for people to live and work. Glen Eden has a lively, prosperous and creative heart.
- **Sustainable local economic activity is supported**
Our urban business centres are active and successful. Home-based businesses in the ranges are fostered. The historically rural nature of economic activities in the foothills continues.
- **Arts and culture flourish, with Titirangi as the vibrant arts hub for the west**
People enjoy local arts, events and cultural activities that are unique to our place. Investment in Lopdell Precinct benefits arts activities throughout the local board area.
- **Public transport, cycling and walking are easy, safe and connected**
The new electric trains and changes to the bus network make it easy for everyone to get around. Feeder buses for outer areas, green walkways and cycleways link smoothly into the network. Our urban environments promote the use of public transport, walking and cycling.



THE AUCKLAND PLAN

VISION

To become the world’s most liveable city.

OUTCOMES

-  **A fair, safe and healthy Auckland**
-  **A green Auckland**
-  **An Auckland of prosperity and opportunity**
-  **A well-connected and accessible Auckland**
-  **A beautiful Auckland that is loved by its people**
-  **A culturally rich and creative Auckland**
-  **A Māori identity that is Auckland’s point of difference in the world**

WAITĀKERE RANGES LOCAL BOARD AREA



ABOUT LOCAL BOARDS

Auckland Council has a unique model of local government in New Zealand, comprising the governing body (made up of the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on the big picture and on Auckland-wide issues and decisions.

Local boards provide local leadership and make decisions on local issues, activities and facilities, such as local parks, libraries and community halls. Local boards can also fund other organisations through community grants and other funding arrangements, for activities such as events and community programmes.

Local boards engage with and represent their communities, provide important local input into Auckland-wide strategies and plans and work with others to build strong communities. Many council activities that are important to local communities are the responsibility of the governing body and council-controlled organisations (including Auckland Transport). Local boards act as champions and advocates for their communities when others have the decision-making role.

Local boards also play an important role in delivering at the local level on Auckland Council's commitment to Māori.

Working with Māori

Auckland Council is committed to meeting its responsibilities under Te Tiriti o Waitangi/ the Treaty of Waitangi and its broader statutory obligations to Māori. As part of this commitment the Waitākere Ranges Local Board will increase and develop formal relationships with local iwi and Māori. This will set the framework for engaging rangatira ki te rangatira or chief-to-chief, to share information and work together to progress opportunities and outcomes for its Māori community. Our local board plan describes some of the ways we will work with Māori in our local area.

Te Kawerau a Maki and Ngāti Whātua are mana whenua in the Waitākere Ranges local board area and the local board is committed to working together, particularly around areas of importance to them such as the ranges. The Waitākere Ranges Local Board also has a relationship with Hoani Waititi Marae, a pan-tribal mataawaka organisation. We look forward to having the opportunity to engage further with our local iwi and Māori.



ABOUT LOCAL BOARD PLANS

This plan is about the Waitākere Ranges local board area. It expresses what we have heard from you.

The plan sets the framework that will guide our decision-making and actions for the next three years. It informs the board's decisions on local activities, and enables us to represent your interests and preferences on regional strategies and plans. It also provides the flexibility to cope with changes that will happen during the next three years. During this time we will continue to work closely with all sectors of our community to understand your ongoing needs, issues and priorities.

About local board funding

The local boards funding policy in the long-term plan (LTP) sets out how local boards are funded.

Some local board funding relates to local assets and facilities. The governing body makes the initial investment decisions and then local boards oversee the budgets and operations. Local boards are also allocated funding to deliver local programmes and initiatives. The actual budget for each year is agreed with the governing body as part of discussion on the annual local board agreement.

This local board plan contains indicative budget tables for the next three years. This budget is based on the LTP 2012-2022, with adjustments to reflect annual plans and other budget changes since then.

The final budgets for the next three years will be different. This is because they will reflect recent amendments to the local boards funding policy, and because the council is preparing the draft LTP 2015-2025. This preparation includes a review of funding for all projects, which may affect some local board plan projects that are currently funded.

Our draft local board plan showed the funding status of key initiatives to deliver each plan outcome. This funding status is not included in this final local board plan, because it could change as the LTP 2015-2025 is developed.

How we got your feedback

Engaging with our communities has been an important part of developing this plan. You have told us your views on many issues over the past three years as part of the development of a wide range of council plans.

As well, we undertook further specific engagement in developing this plan. We listened to your views at meetings and gathered information informally through other means. Formal consultation then followed, where you made written submissions. We held hearings, considered all submissions fully and made changes to our plan based on your feedback.

Our engagement activities

Thanks to everyone who provided feedback and ideas, which have helped shape this local board plan.

Taking a retro lounge suite out and about in Titirangi, Swanson and Glen Eden offered a novel and new approach to consultation. We were delighted with the results and the willingness of people to sit with us for a chat in a relaxed and friendly environment.

We also went along to events such as Music in Parks at Huia Domain, the Waitangi Day celebrations at Hoani Waititi Marae, Toddler Day Out and a meeting of Sport Waitākere.

The portfolio-based forums on the environment, economic development, community development and the arts provided a great opportunity for us to engage in more depth on some of the important issues in this area. We had some great feedback from our Resident and Ratepayers groups and we also appreciate the response we got from the online surveys.

Through engagement we have established new contacts as well as reconnecting with many of our committed and passionate residents and groups. We will continue to have a focus on engagement and transparency with our community.



For the formal consultation, we received a total of 170 written submissions, with 35 people speaking at the hearings. The submissions were generally supportive of the direction we were proposing, however there were some further suggestions and new ideas proposed. We have made a number of changes to the draft plan in response to your feedback, including a new outcome around 'Thriving Communities'.



OUTCOME: THE WAITĀKERE RANGES HERITAGE AREA IS PROTECTED

Together with iwi and our communities, we act as stewards over the Waitākere Ranges. We focus on protecting and enhancing the heritage features of the local board area.

The Waitākere Ranges Heritage Area is unique in New Zealand both for its natural and cultural features and the pressures for change that it faces. This is due to its location close to metropolitan Auckland – with its increasing population and relentless expansion.

The Waitākere Ranges Heritage Area Act 2008 (the Heritage Area Act) was put in place to recognise the area’s national, regional and local significance and to promote the protection and enhancement of its heritage features for present and future generations. There are a variety of organisations with responsibilities for the Heritage Area. These relationships are shown in Appendix 1. We also acknowledge the importance of the ranges to Te Kawerau a Maki and Ngāti Whātua.

In the last term, the local board delivered the first monitoring report required under the Heritage Area Act. Overall this report

was positive and found that the purpose and objectives of the Heritage Area Act are generally being met. In this term, the local board will focus on areas where further work is needed. These include more consistent monitoring, preservation of landscape character, protection of cultural and historic heritage and enhanced environmental protection.

The monitoring report identified that one of the negative effects on landscape character was unsympathetic infrastructure works in the road corridor. For example signs, structures or barriers that are not in keeping with the landscape. The local board will strongly advocate to Auckland Transport to develop a design guide for the Heritage Area to address this issue.

You have told us that the unique local character of our rural and coastal villages is important to you. Local area plans, one of the tools under the Heritage Area Act, provide a way for the local board to work with each community to set out the long-term goals relating to the area’s future uses, character, community well-being and environment. We will be developing a further local area plan at Bethells/Te Henga as well as looking to do further concerted work to implement those that have already been done (Oratia, Waiatarua, Henderson Valley/Opanuku and Muddy Creeks).

THE PROTECTION OF OUR HERITAGE VALUES IS A PRIMARY FOCUS FOR THIS LOCAL BOARD



Cultural and historic heritage

The protection of our heritage values is a primary focus for this local board. The Waitākere Ranges has a large and diverse range of Māori and European heritage sites, especially in the coastal areas which were favoured for occupation and industry on account of the natural resources available. While 30-40 years ago, a great deal of work was done to identify these places, the Waitākere Ranges Heritage Area Monitoring Report has identified that these sites need to be more precisely mapped and their present condition assessed and reported on. As a first step the local board is funding a desktop study to identify the information available and next steps for assessment and protection.

We will work with local museums and heritage groups to protect historic heritage. Heritage surveys of discrete areas are a useful tool to identify key buildings, sites and areas with collective heritage value, particularly in areas under pressure from development. Once identified, individual heritage places can be eligible for inclusion in the Unitary Plan Heritage Schedule or for wider areas such as streets, protected as character or conservation areas. We will look to prioritise an area for a heritage survey, perhaps Titirangi, and carry it out.

The centenary of World War One is an important milestone for New Zealand with a great deal of community interest. We will be working with our communities to commemorate this period, learn more about New Zealanders who served, and how the war impacted on local communities and families.

WHAT YOU TOLD US :

- Keep the Waitākere Ranges safe, we cannot afford to compromise this area.
- Local character is particularly important.
- Sites of significance to mana whenua are an important part of the cultural history of the area.
- Support local area plans and their implementation (in partnership with those communities).
- Unique road corridor solutions are needed for the Heritage Area.



THE WAITĀKERE RANGES HERITAGE AREA IS PROTECTED

Together with iwi and our communities, we act as stewards over the Waitākere Ranges. We focus on protecting and enhancing the heritage features of the local board area.

WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
Preserving the local character of our communities and managing the effects of visitors	Investigating the creation of visible gateways to the Heritage Area.	Lead	Community	\$20,000 Annually
	Prioritise implementing local area plans (note that many of the actions are reflected in other sections)	Lead	Partner with communities that have a local area plan	Priorities to be decided annually
	Living in the bush design guide, for any building or development in bush areas.	Lead	Community	\$15,000
Maintenance and infrastructure work in the Waitākere Ranges Heritage Area respects the natural, cultural and historical environments	Design guidelines for local parks in the Heritage Area	Lead		\$30,000
	Road corridor design guide for the Heritage Area	Advocate Partner	Auckland Transport	Funded by Auckland Transport
Focus on protecting heritage	Implement recommendations of the Heritage Area monitoring report	Lead and advocate	Governing body	Priorities to be decided annually
	Conduct a heritage survey	Lead	Community	\$60,000
	Working with our communities on World War One commemorations and heritage celebrations	Partner	Community Governing body	\$22,000 Annually

OUTCOME: OUR UNIQUE NATURAL ENVIRONMENTS ARE HEALTHY AND RESTORED

Native biodiversity flourishes in our forests, coasts, streams and marine areas. An integrated approach is taken to the control of weeds and pests. Our kauri forests are protected from the threat of kauri dieback.

The well-being of the Waitākere Ranges is of enormous importance to the local board, our communities, Aucklanders and the whole of New Zealand. Eighty-two per cent of our area is in native vegetation, with diverse habitats home to indigenous species, such as kauri snails, Hochstetter's frogs, a variety of native birds and long tailed bats. This makes us unique in the Auckland region, with a huge responsibility for managing any threats to our environment. This outcome strongly links to the Auckland Plan strategic direction 'acknowledge that nature and people are inseparable'.

Our area contains 40 per cent of all native vegetation in the region and has national ecological significance. Sometimes called the 'lungs of Auckland' the Waitākere Ranges perform a variety of 'ecosystem services'.

Concern about weeds and pests throughout our area was a key message we heard from you during our engagement activities. The local board has a key role in tackling this problem. We have already started drawing together all parts of the council, council-controlled organisations, iwi, non-governmental organisations and the community to work together in an integrated way. We have funded a weed management plan for our area to ensure that our efforts are being directed in the most ecologically

effective manner. We support the direction of the Auckland Council Weed Management Policy and its objective of minimising agrichemical use. We will also advocate to Auckland Transport to review how they use sprays and chemicals in the road corridor.

We value the commitment of many who live and work in the area, local iwi and the numerous conservation and advocacy groups, including the Waitākere Ranges Conservation Network. It is only with your continued help that we can start to make a difference. We will continue to provide support to you through community weedbins and the sustainable neighbourhoods programme. We will also look to see if there are further ways to support community efforts to restore the environment.

The aim of controlling weeds and pests on both public and private land is to restore native biodiversity and habitats and prevent degradation of the 17,000ha of regional parkland in our local board area. Our local parks will also be a key area of work, including a five-year ecological restoration of the reserves at Piha and the maintenance of the Project Twin Streams planting.

Kauri dieback disease is devastating our giants of the forest. There is currently no known treatment for the disease, so we need to concentrate our efforts to try and prevent it spreading further. We will employ a coordinator to work with local communities to ensure that local people and visitors are well informed about kauri dieback and what they can do to prevent its spread. We will also create a 'Kauri Carnival' to celebrate our majestic trees as well as raising awareness of the disease. Further funding is needed



KAURI DIEBACK DISEASE IS DEVASTATING OUR GIANTS OF THE FOREST

at both the regional and national levels to conduct more research on the disease, possible treatments and solutions to prevent it spreading. We will continue to advocate to the governing body and government on this issue.

The Manukau Harbour is another treasure for Aucklanders. As the Waitākere Ranges Local Board, we take part in the Manukau Harbour Forum (a joint forum of nine local boards) to deliver its vision and strategy:

"The Manukau Harbour is recognised and valued as a significant cultural, ecological and economic asset, and through integrated management has a rich and diverse marine and terrestrial environment that is able to be enjoyed by all." Manukau Harbour Forum vision and strategy

Our local board marine area is also home to the Maui's dolphin, the world's rarest dolphin that has been listed as critically endangered. We are raising awareness of this issue, particularly for fishers and boat users, and advocating to government for further protection measures.

We need to improve water quality in our west coast lagoons and the Manukau Harbour. In particular, our west coast lagoons are often not safe to swim. Since November 2013, the council's Safeswim programme has shown that there have been five amber and three red alerts requiring action at the Karekare lagoon, and the two Piha lagoons produced four amber and five red alerts. A comprehensive education programme is required to address the causes, which include poorly functioning septic tanks and cattle in streams. We are working with the governing body and local communities to address this issue, including considering incentives for property owners to improve their septic systems.

We want people to have pride in our suburban environments too. We can support this by making sure our local streets and parks are free of weeds, pests and rubbish and our trees are protected. We will work with our communities and local organisations on projects to encourage pride in how our neighbourhoods appear and are looked after.

We are concerned about waste issues both in the ranges and our urban area. We will support regional park activities and local promotion, education and monitoring to address dumping in the ranges. We will also work with our communities on implementing the Auckland Waste Management and Minimisation Plan, which aims to reduce waste and increase resource recovery.

The everyday choices that people make can also have big environmental impacts. We will encourage environmentally responsible lifestyles, including promoting volunteering, conserving water and energy, and the Education for Sustainability Programme. We can all reduce our environmental impacts at home, in the garden and through travel choices



WHAT YOU TOLD US :

- There has been a 'weed explosion' in the ranges, we need to act urgently to coordinate action, in particular around gorse, ginger and bamboo.
- More action is needed around the control of animal pests, in particular possums, wasps and rabbits.
- Possum control has gone backward, we need to energise more action.
- More education and compliance is needed around kauri dieback.
- Support the work of smaller environmental groups and enable community-led initiatives.
- Managing pests, weeds and waterways on private land is important.
- The environment is important in urban areas too.
- I walk to work and am disappointed with the amount of litter I see.





OUR UNIQUE NATURAL ENVIRONMENTS ARE HEALTHY AND RESTORED

Native biodiversity flourishes in our forests, coasts, streams and marine areas. An integrated approach is taken to the control of weeds and pests. Our kauri forests are protected from the threat of kauri dieback.

WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
We take an integrated approach to the control of weeds and pests	Develop a weed management strategy for our local area (including local parks) and act immediately	Lead	Community Governing body Auckland Transport Watercare Non-governmental organisations	\$20,000 Annually
	Further funding for plant and animal pest management	Advocate	Governing body	
	Sustainable neighbourhoods	Lead	Community	\$90,000 Annually
Preventing the spread of kauri dieback	Employing a kauri dieback coordinator	Lead	Governing body	\$45,000
	Further funding for research	Advocate	Governing body Ministry for Primary Industries	
	Kauri Carnival event to celebrate kauri and raise awareness of kauri dieback	Lead	Community	\$18,000 Annually

OUR UNIQUE NATURAL ENVIRONMENTS ARE HEALTHY AND RESTORED

Protecting and restoring our natural habitats and biodiversity	Improving water quality in the west coast lagoons, by working with local communities	Lead	Community Governing body	\$50,000 Annually
	Support efforts at a regional level to improve water quality	Advocate	Governing body	
	Restoration of the reserves at Piha	Lead	Community	\$20,000
	Ongoing ecological restoration at Tangiwai Reserve and Armour Bay Reserve	Lead	Community	\$15,000
	Continued support and maintenance of Project Twin Streams areas	Lead and advocate	Community Governing body	\$270,000 Annually
Measures to increase awareness of the plight of the Maui's dolphin	Education and awareness-raising around the protection of the Maui's dolphin	Lead	Department of Conservation Governing body Community Ministry for Primary Industries	\$10,000 Annually
Connecting with nature with people adopting responsible lifestyles	Partnering with community organisations	Partnering	Ecomatters Keep Waitākere Beautiful	\$87,000 Annually
	Investigate the reintroduction of advisory information for new residents on weed management, building design, septic tanks and sustainable environmental practices	Lead	Community	\$15,000 to develop and \$5,000 annually for updates



OUTCOME: THRIVING COMMUNITIES

Our diverse communities are healthy and safe and people feel that they are valued, connected and belong.

Our communities have a strong sense of identity. We have 50,000 residents, who live across the Waitākere Ranges Local Board area - in our west coast and rural villages, urban villages and townships. Each of our communities has their own aspirations and strengths as well as social challenges.

The 2013 census highlights that some of the more urban parts of the local board area have relatively high levels of deprivation. We will support local agencies and organisations to tackle socio-economic challenges, such as poverty and affordable housing. The Thriving Communities Action Plan outlines that communities value the advocacy role that the governing body and local boards can play on social issues. We will also advocate for a living wage - both for Auckland Council as an employer and in the wider community.

The census also shows that home ownership is significantly lower in parts of Glen Eden than in the local board area as a whole and that these communities have a high number of people moving in and out. We want our communities to feel proud of their areas and that they belong. The more that people are able to participate and be active within our communities, the stronger and more resilient our communities will become.

The local board has an important role to play in helping new residents feel part of the community. Encouraging local events, celebrating our diverse communities, strengthening local networks, programmes for

new migrants and accessible facilities can all help develop community ties.

We want to provide and promote community services and facilities that meet the needs of all, including younger people, older adults, people with disabilities and all parts of our communities. This is important across our local board area. For example our libraries provide vibrant community spaces where people meet, learn, read and enjoy a variety of programmes and activities. From large print books for older adults, resources in different languages to robotics classes at Glen Eden library and a poetry group at the Titirangi library. Our volunteer libraries in Piha and Waiatarua are important community hubs and the mobile library provides a valuable service for many of the outer areas of the local board.

Local halls, community houses, marae and community centres are also important assets in each of our urban, rural and coastal areas. People meet each other there, celebrate occasions and attend classes or events. We want to ensure that our facilities are well used as the valuable resources that they are. They need to be safe, clean and comfortable and we will look to improve the buildings and grounds over time, for example we are undertaking extensive repairs at the Waitākere Domain Hall and the Laingholm Hall. We also support Hoani Waititi Marae with their arts, education and community engagement initiatives.

We want to continue to encourage young people to have a voice and educational and employment opportunities in our local board area. The local board provides ongoing support for youth networks and will continue to make youth a priority in our planning.

WE WANT TO
ENCOURAGE YOUNG
PEOPLE TO HAVE
A VOICE



We acknowledge and support the work of our community volunteers – in the environment, social, safety and recreation areas. We are working with groups such as Community Waitākere to actively assist people to develop their skills, both as individuals and groups. We also allocate grants to many neighbourhood and local volunteer groups and activities.

We will support and encourage recreational choices by making sure that our parks, sportsfields and facilities are high-quality and well maintained. We are particularly keen to make it easier for young people to get active and involved, in safe places that are easy to get to and from. We support the Auckland Sport and Recreation Strategic Action Plan and will work with Sport Waitākere to address priorities in our area, including promoting active lifestyles and school and youth programmes for Glen Eden. The local board supports sports clubs working together to improve facilities and opportunities for users. We will also work with the Piha Kids Charitable Trust to look at further recreational opportunities for younger people in Piha.

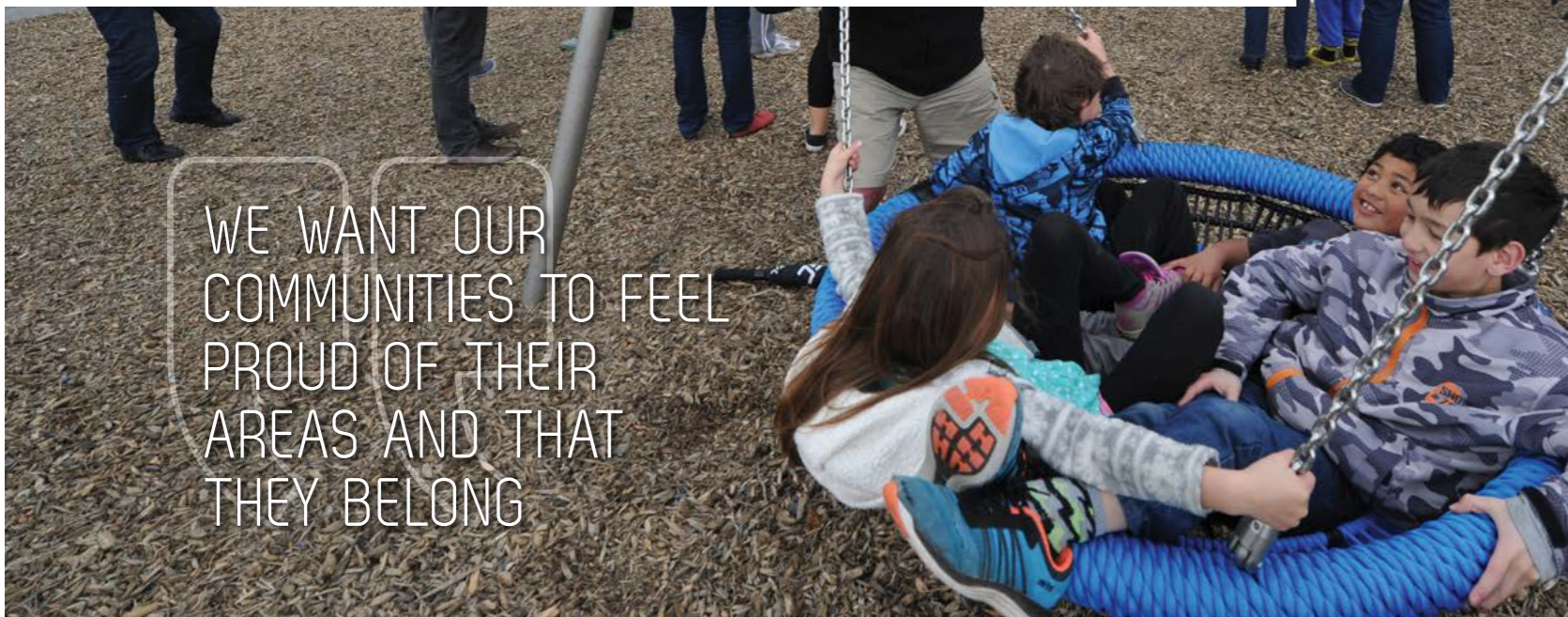
Recreational safety is also important, particularly water safety on our west coast beaches. We want people to be safe swimming, boating and when fishing at sea or round the rocks, We recognise the volunteer hours put in by surf club members to protect

both locals and visitors. We will be advocating to the governing body to fund the 10:20 surf club redevelopment programme, to make sure our clubs can continue to provide their essential services.



WHAT YOU TOLD US :

- Put more emphasis on health, well-being and social outcomes in the plan – these should be an outcome of their own.
- Support for youth initiatives.
- Low incomes, poverty, lack of housing and family violence have a potential to lead to problems.
- Support strengthening of recreation and sport aspects of the plan and the implementation of the Sport and Recreation Strategic Action Plan locally.
- More recreation spaces and events wanted for youth, including playgrounds that are designed for and welcome teenagers and low cost events, including multicultural events.



WE WANT OUR COMMUNITIES TO FEEL PROUD OF THEIR AREAS AND THAT THEY BELONG

THRIVING COMMUNITIES

Our diverse communities are healthy and safe and people feel that they are valued, connected and belong.

WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
A strong, diverse and healthy community	Advocating on key social issues, including housing and living wage	Advocate	Governing body Central government Other social agencies	
	Neighbourhood development programmes to foster community identity	Lead	Community	\$37,000 Annually
	Supporting and strengthening community networks	Partnering	Community Waitākere	\$82,000
	Inclusion and diversity programmes, targeting Pacific, Māori and migrant communities	Lead	Community	\$17,000 Annually
	Ongoing support for Hoani Waititi Marae programmes	Support	Hoani Waititi Marae	\$ 65,000 Annually
	Local youth initiatives to foster a sense of belonging	Lead	Youth Service Providers Community	\$16,000 Annually
Recreation facilities that meet the needs of all	Supporting sports clubs in working together to improve facilities and opportunities for users	Support	Sport Waitākere Community	
	Advocate to the governing body for the 10:20 surf club redevelopment programme	Advocate	Governing body	
	New facilities in Parrs Park	Lead	Community	\$1.2 million

OUTCOME: REVITALISED TOWN CENTRES AND URBAN VILLAGES

Our urban villages and town centres are people centred, and attractive places for people to live and work. Glen Eden has a lively, prosperous and creative heart.

We want our communities to feel proud of our town centres and urban villages where we shop and use services. Good urban design can ensure that any development links to the existing character and style of the area, give a high-quality and consistent theme. We also want to push back the dominance of the car by creating more pedestrian-friendly areas and slowing traffic down through our villages. Consultation on this plan confirmed what we have been hearing from you, that firstly Glen Eden and secondly Oratia should be our focus over the next three years.

Glen Eden has enormous potential to develop and grow and support the high-level development strategy in the Auckland Plan of 'moving to a quality compact Auckland'. The Unitary Plan identifies intensification around the town centre that will make the most of the existing train station, local parks and great facilities. Making the town centre more attractive can start the process of attracting quality development and creating more local employment.

A lot of work has been done to develop the Glen Eden Urban Design Framework and Implementation Plan and now is the time to start work on the ground. The local board will work with businesses, the community and Auckland Transport to see Glen Eden development underway. This will include improving planting in the laneways and down

Glen Mall's 'spine', by the magnolia trees. We will look to renew the area at the front of the library with a new public artwork and see where we can make safety improvements through good urban design. We will advocate for footpaths and infrastructure to be renewed in a consistent and tidy way.

Through the consultation on the urban design framework it has been identified that Glen Eden needs a central town square, a plaza where people can meet, have lunch and take part in events. Another key project that will make a significant difference to Glen Eden will be creating a public space that links West Coast Road and Glenmall. We will advocate to the governing body for funding to progress these pieces of work.

Neighborhood development will be a key part of placemaking in Glen Eden. We will support our active local partners and look to continue this work. Glen Eden has a wealth of fantastic facilities including the library, Playhouse Theatre, Hoani Waititi Marae, community houses, halls, sports clubs and parks and we need to ensure that everyone is aware of and can access them.

Community safety in Glen Eden has been an area of concern in recent years. As part of revitalising Glen Eden, a review has been undertaken of the town centre and the board is supporting initiatives to prevent crime, including lighting and laneway improvements. The local board are also working with the police to provide a local office in Glen Eden for the community constable.



GLEN EDEN HAS ENORMOUS POTENTIAL TO DEVELOP AND GROW

The Oratia community has told us that their area needs a place to gather. The Oratia Village Masterplan, one of the projects from the Oratia Local Area Plan, identifies how the public spaces within streets and reserves could offer greater amenity for locals and visitors while protecting and enhancing the rural character. It proposes moving the small hall, car park and playground and creating a heritage orchard, in keeping with the character of the area.

Access to local parks, gathering and resting spaces is vital to quality urban living. We need places to spend time, meet people and connect with our environments. Implementing council's smoke-free policy will help improve our public places, and the health and well-being of our communities. We want to encourage people to take pride in their urban street environments and will support community programmes to clean up our neighbourhoods.

Swanson and Titirangi are both established villages, with strong local character, that have significant changes coming over the next three years. In Swanson, the Penihana development will create 290 new houses, a large increase for a small village. We will work with the governing body to look at the resulting open space and other needs for the area. Titirangi is also likely to see changes from the development of the Lopdell Precinct and resulting increases in visitors. In Titirangi we will work with Auckland Transport to look at any improvements to the streetscape that are needed as a result.

WHAT YOU TOLD US :

- Support streetscape improvements in Glen Eden and Oratia.
- Improve local villages and support them to have a centre.
- Keep local character.
- Strong support for cycleways and walkways.

REVITALISED TOWN CENTRES AND URBAN VILLAGES

Our urban villages and town centres are people-centred, and attractive places for people to live and work. Glen Eden has a lively, prosperous and creative heart.

WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
Revitalising Glen Eden – placemaking and neighbourhood development	Local projects to improve Glen Eden	Lead	Glen Eden Business Improvement District	\$260,000 Annually
	Advocate for funding for a central town square and a public space linking West Coast Road and Glenmall	Advocate	Governing body	\$2.9 million
	Working with Auckland Transport to improve the road corridor in Glen Eden	Partner	Auckland Transport	To be scoped
	Improving safety in Glen Eden by providing a local office in Glen Eden for the community constable	Partner	Police Community	\$20,000 Annually
Enhancing our centres, while keeping their essential character	Implementation of the Oratia Village Masterplan	Lead and advocate	Community	\$1 million
	Support Swanson community as Penihana development progresses	Lead	Community	To be scoped
We have high-quality parks and open spaces that meet the needs of our communities	Advocacy to the governing body for open space acquisition and development in areas that are intensified	Advocate	Governing body	



OUTCOME: SUSTAINABLE LOCAL ECONOMIC ACTIVITY IS SUPPORTED

Our business centres are active and successful. Home-based businesses in the ranges are fostered. The historically rural nature of economic activities in the foothills continues.

The Waitākere Ranges' local economy is relatively small, with Glen Eden the largest business hub. The average number of employees per business is 1.2 compared to 4 regionally, making the average firm size amongst the smallest in the region. Many of our smaller businesses are owner-operated and work from home, particularly in the ranges. Supporting our businesses to succeed (in a sustainable way) links to the strategic direction in the Auckland Plan 'developing an economy that delivers opportunity and prosperity for all Aucklanders and New Zealand'.

To support these businesses to succeed, we will create networking opportunities to share potential business tools, facilitate the flow of ideas and to encourage creativity and innovation. We will continue to work with the Auckland Tourism Events and Economic Development Agency to support and develop their mentoring service for small businesses.

Communication is vital, if people are to run businesses or work from home. We will advocate to the governing body and to Chorus for broadband and cell phone improvements in Te Henga and other outer areas. The board will also trial a newsletter to support businesses to connect with one another around local opportunities and issues.

Currently there is little detailed knowledge of economic activity in the Heritage Area. In order to develop ways to best support economic well-being in the Heritage Area, we have completed a stocktake of the businesses. We will be looking to see how this information can help us support sustainable economic activities in the Heritage Area as envisaged by the Heritage Area Act.

The foothills play a significant role as a buffer and transition between the urban area and the outstanding natural landscape and features of the forested ranges. The foothills in the east and north of the Waitākere Ranges are mainly rural in nature. They are recognised in the Heritage Area Act for 'their intricate pattern of farmland, orchards, vineyards, uncultivated areas, indigenous vegetation, and dispersed low-density settlement with few urban-scale activities'.

These rural uses have become increasingly difficult to maintain over the past 20 years, due to economic conditions and the high cost of holding land. We want to support businesses to find ways to add value, diversify, or transition to new uses that will retain the rural character of the land, while providing opportunities for land owners. To facilitate this, we will link businesses together, look for creative solutions and opportunities for promotion. The stocktake of businesses in the Heritage Area will also help inform this work.



WE WANT TO ENSURE PEOPLE
HAVE OPPORTUNITIES TO
WORK LOCALLY

We want to ensure that there are opportunities for people to work locally and get the services they want. Improving Glen Eden and making it a good place to do business is a key outcome for the local board. We will continue to work with the Glen Eden Business Improvement District on ways to make the town centre tidy, safe and more accessible. We will promote stronger connections between school leavers and businesses to provide opportunities for our young people to find local work.

We will use the investment in the Lopdell Precinct to act as a driver for Titirangi's local economy. Together with other local arts activities nearby it can be a major attractor for the town centre. The success of Lopdell Precinct as a visitor destination will have a flow-on effect for other local businesses including local retail, restaurants and services along with other art sector businesses across the wider area.

WHAT YOU TOLD US :

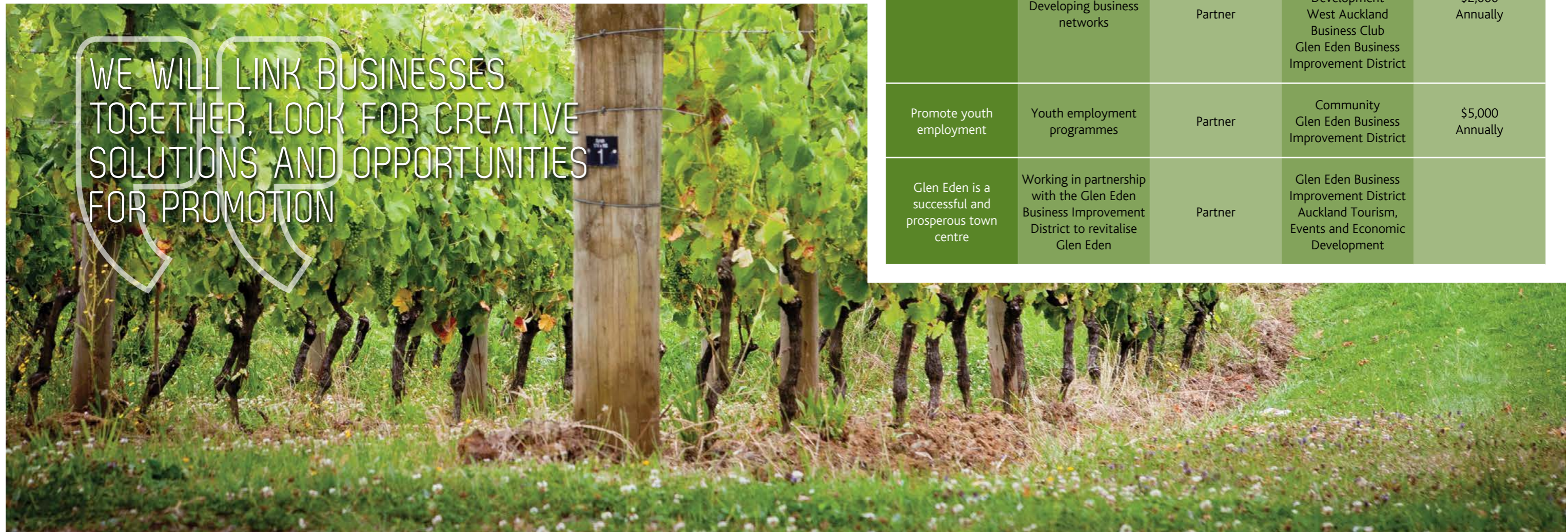
- Support greater coordination and networking opportunities for businesses.
- Support improving communication – advocacy around broadband, suggest investigating business 'creative hubs'.
- Work with Auckland Tourism, Events and Economic Development to help smaller businesses to grow.
- Local jobs for local people – Auckland Council procuring locally and being easy to do business with.

SUSTAINABLE LOCAL ECONOMIC ACTIVITY IS SUPPORTED

Our urban business centres are active and successful. Home-based businesses in the ranges are fostered. The historically rural nature of economic activities in the foothills continues.

WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
Support small businesses	Support mentoring programmes for small businesses	Partner	Auckland Tourism, Events and Economic Development	\$10,000 Annually
	Advocacy for broadband and cellphone improvements in Te Henga and other outer areas	Advocate	Chorus Governing body	
	Developing business networks	Partner	Auckland Tourism, Events and Economic Development West Auckland Business Club Glen Eden Business Improvement District	\$2,000 Annually
Promote youth employment	Youth employment programmes	Partner	Community Glen Eden Business Improvement District	\$5,000 Annually
Glen Eden is a successful and prosperous town centre	Working in partnership with the Glen Eden Business Improvement District to revitalise Glen Eden	Partner	Glen Eden Business Improvement District Auckland Tourism, Events and Economic Development	

WE WILL LINK BUSINESSES TOGETHER, LOOK FOR CREATIVE SOLUTIONS AND OPPORTUNITIES FOR PROMOTION



OUTCOME: ARTS AND CULTURE FLOURISH, WITH TITIRANGI AS THE VIBRANT ARTS HUB FOR THE WEST

People enjoy local arts, events and cultural activities that are unique to our place. Investment in Lopdell Precinct benefits arts activities throughout the local board area.

The redeveloped Lopdell Precinct is a major asset for the west. It is a high-quality arts, theatre and cultural community complex, which utilises the heritage character and location of Lopdell House. The new Te Uru Waitākere Contemporary Gallery will provide world-class purpose-built facilities, including five gallery spaces built over three floors and educational facilities. With its attractive setting and busy main street, Titirangi is well placed to welcome more visitors and we want to ensure that we use this opportunity to make it the arts hub of our local board area.

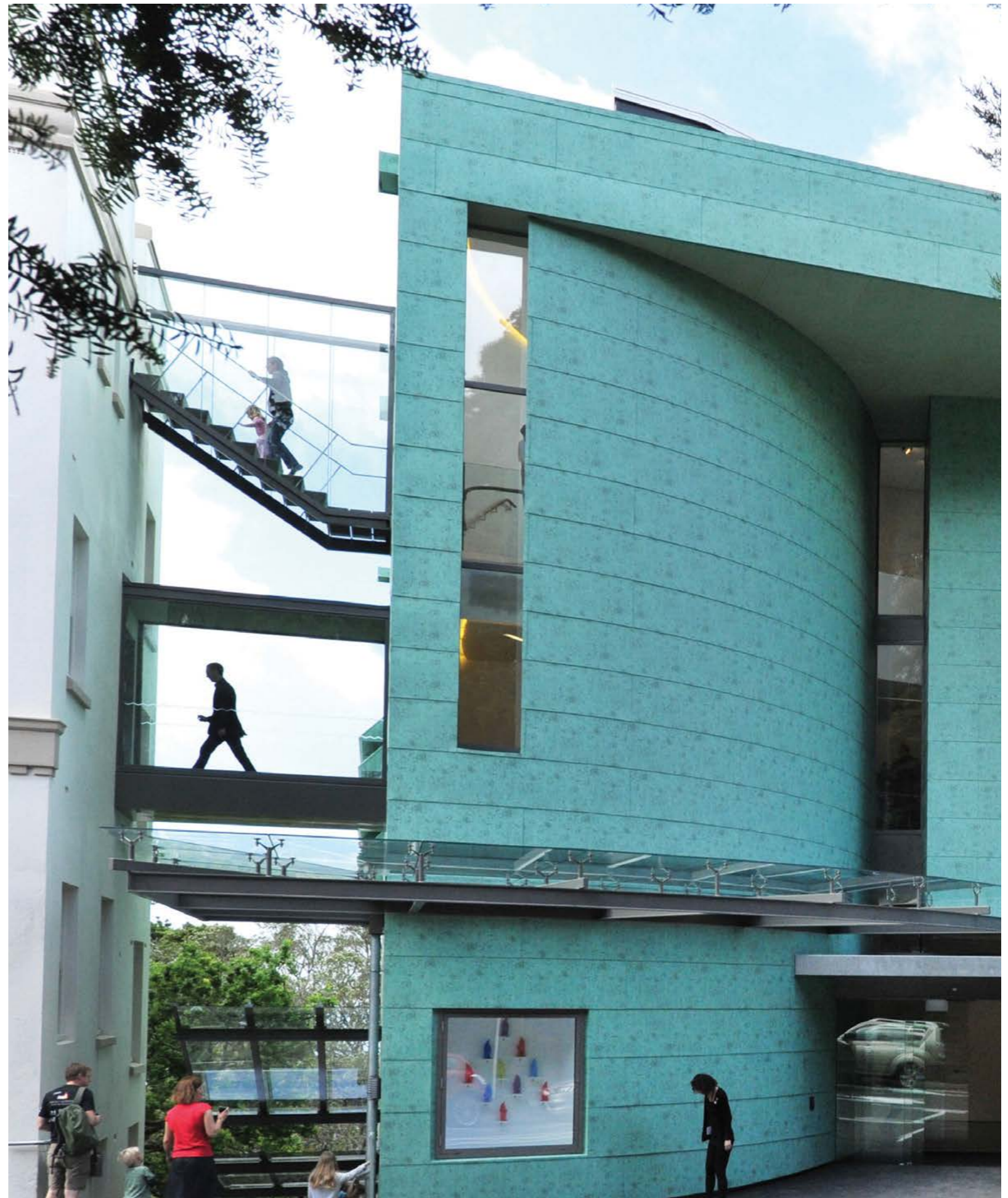
We want the investment in Titirangi to benefit arts activities across the whole local board area, including art from Māori, Pacific and other cultures. One way we can do this, is to support opportunities for coordination and network building to enable collaboration. For example people in other parts of Auckland might like to visit a nearby art gallery before going to the theatre or a craft market. The local board will develop its online pages to enable greater promotion and cross posting of local events and activities.

We will encourage and celebrate Māori arts and culture in our area, which is at the heart of our New Zealand identity. We will continue to support Hoani Waititi Marae, including important events like Matariki and Waitangi Day, their intention to provide a space for the community to partake in regular art and craft workshops,

mau rakau, kapahaka and marae experiences through educational courses, workshops and open days. These events can be important tools for education as well as an opportunity for our communities to come together.

We are fortunate to have a range of established arts partners to work with. We will be encouraging them to engage with new audiences and 'activate spaces' by taking art and events out to the people and encouraging greater use of community spaces and town centres. In particular we want to continue to support local art and events that celebrate and reflect 'our place' and engage with local issues. For example the Lopdell Gallery ran a kauri poster series exhibition for young artists, which responded to the issue of kauri dieback, while also being an educational tool.

LOPDELL
PRECINCT
IS A MAJOR
ASSET FOR
THE WEST



Local arts and cultural events can also celebrate our local identities. We will be looking to reinstate classic events such as Art on the Beach and the Open Studio Weekend. We will create a new 'Kauri Carnival' event that will celebrate our majestic giant trees as well as informing people about what they can do to prevent kauri dieback. We will also support the Going West Books and Writers festival and the Titirangi Festival of Music, and encourage local content.

The Auckland Plan has a strategic direction to 'integrate arts and culture into our everyday lives'. We will look for opportunities in our work programme to do so. The Eel Bridge at Piha is a good example of a local parks project which has integrated art into a piece of infrastructure.



WHAT YOU TOLD US :

- Lopdell House should reflect its 'place' as a hub to generate energy and economic opportunities. However don't lose sight of arts activities that are happening across the whole local board area.
- Arts, culture and heritage can help inform, educate and contribute to discussion of key issues. It should be integrated across the board's outcomes.
- Support greater coordination and networking opportunities.
- Support local activities that are special to this local board area.

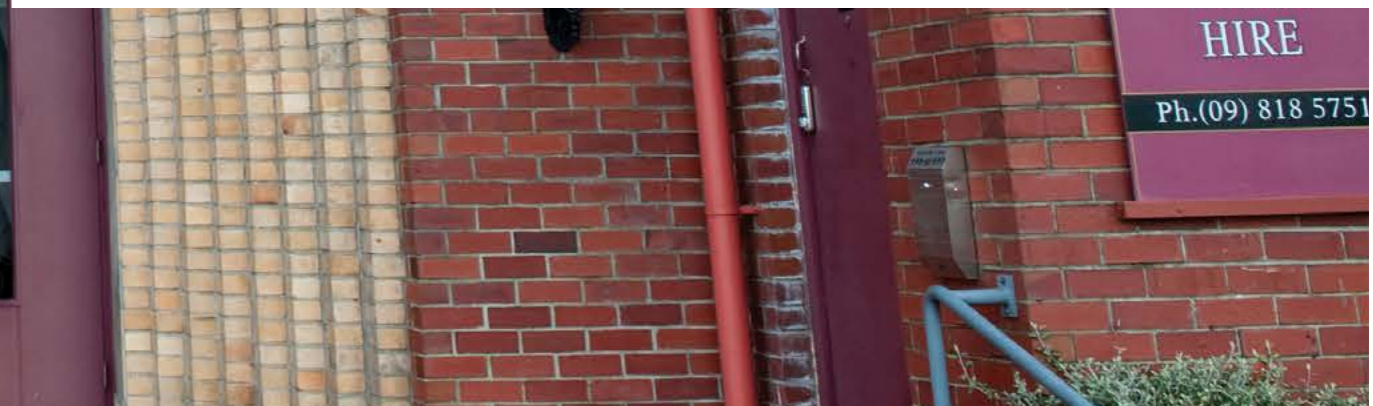


ARTS AND CULTURE FLOURISH, WITH TITIRANGI AS THE VIBRANT ARTS HUB FOR THE WEST

People enjoy local arts, events and cultural activities that are unique to our place. Investment in Lopdell Precinct benefits arts activities throughout the local board area.

WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
Titirangi is the arts hub for the west, which benefits arts activities throughout the local board area	High-quality arts programme at Lopdell Precinct	Partner	Lopdell House Society Upstairs Gallery Titirangi Theatre	\$644,000
	Encouraging local arts networks and Māori arts	Support	Local arts partners	Within existing arts budgets
Ensuring arts and culture are accessible to all	Encouraging our partners to take art projects out to public spaces	Partner	Local arts partners	Within existing arts budgets
Our inspiring settings and unique character are recognised in local arts and events	We target funding to events that reflect our local character	Lead	Local partners	Priorities to be decided annually
	Working with local arts partners to reflect local context and issues	Partner	Local arts and events partners	Within existing arts budgets
	Art on the beach event	Partner	Local arts partners	\$15,000 Annually
	Open studio event to promote and support local artists	Lead or partner	Local arts partners	\$20,000 Annually

WE WANT TO SUPPORT LOCAL ART AND EVENTS THAT CELEBRATE OUR PLACE



OUTCOME: PUBLIC TRANSPORT, CYCLING AND WALKING ARE EASY, SAFE AND CONNECTED

The new electric trains and changes to the bus network make it easy for everyone to get around. Feeder buses for outer areas, green walkways and cycleways link smoothly into the network. Our urban environments promote the use of public transport, walking and cycling.

Commuting is a way of life for most of our residents, with only 21 per cent of residents working in the local board area. The major employment destinations are the Waitemata Local Board area (which includes Auckland central business district), Henderson-Massey and Whau. Our high school students also have to travel out of the local board area, as there are no dedicated secondary schools in our area.

We want to capitalise on the improvements to the train and bus network to encourage increased use of public transport for environmental reasons, to improve the quality of our urban centres and to reduce congestion on our roads overall. This aligns with the Auckland Plan target of 'doubling public transport from 70 million trips in 2012 to 140 million trips by 2022'.

We want our villages to be designed for people, not cars. We will look at the idea of 'slow villages' where traffic speed is reduced and the built environment is designed to promote public transport, walking and cycling. In particular, we want to encourage more people to walk and cycle, both for commuting and recreation. We want to connect our green walkways and cycleways to the public transport network to allow people to walk or cycle to the bus or trains, or between town centres, to provide an alternative, healthier transportation mode to car use.

Electric trains are scheduled to start running on the Western Line in 2015. They will be faster, more reliable, have more capacity and run more frequently than the current trains. Changes to bus services 'the New Network' are also being proposed for West Auckland in 2015/2016. The New Network will be a region-wide public transport network that will include frequent, connector, local and peak services. The frequent services will have buses and trains at least every 15 minutes from 7am to 7pm, seven days a week. The changes mean some passengers will have to transfer at key interchanges, however more passengers will be able to 'turn up and go' rather than planning trips around a timetable.

The improvements to train and bus services should encourage more people to switch from cars to public transport. We will work with Auckland Transport to make sure the proposals are the best fit for our residents so this is achieved. This will include making sure that Waitākere township have a viable public transport option to replace the rail service that is ending. We will also advocate to Auckland Transport to explore the future of rail to the north of Swanson, which may be more viable as the populations in those areas increase.

Park and ride facilities are also important for places that are not served by buses. In these cases, people want to drive to the train station to catch a train. We will work with Auckland Transport on the park-and-rides projects at Glen Eden and Swanson and make sure that safety as a key concern is taken into account.



Many of the coastal or rural areas of our local board are not served by public transport. You have told us that connector shuttles could make a difference in these areas. We will work with our communities to develop a proposal for a shuttle service similar to the Kowhai connection in Warkworth.

You have told us that rural road, cycle and pedestrian safety are important issues, including in areas such as Waitākere village, Scenic Drive, Bethells and Huia. Speed limits need to be appropriate for surroundings that can be windy and narrow. There needs to be space in the road corridor for people to walk and cycle safely. However any improvements to the road corridor in our rural areas need to take into account their settings in the Waitākere Ranges Heritage Area and be sympathetic to that environment.

WHAT YOU TOLD US :

- Public transport reliability is particularly important, especially as Auckland intensifies.
- Support advocacy around feeder buses.
- Rural road, cycle and pedestrian safety are important issues.
- Support park and ride – particularly for people in the outer areas.
- The need for more public transport in the west is key feedback from youth.
- Concern from youth about safety at train stations and bus stops.

PUBLIC TRANSPORT, CYCLING AND WALKING ARE EASY, SAFE AND CONNECTED

The new electric trains and changes to the bus network make it easy for everyone to get around. Feeder buses for outer areas, green walkways and cycleways link smoothly into the network. Our urban environments promote the use of public transport, walking and cycling.

WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
Reduced reliance on the motor vehicle as the primary means of transportation, improved public transport systems	Support rail electrification and improvements to bus services	Advocate	Auckland Transport	
	Work with our communities on a proposal for a connector shuttle service for coastal/rural areas, similar to the Kowhai connection in Warkworth	Lead and advocate	Community Auckland Transport	\$20,000
	Support the development of park and ride drop-off points in Glen Eden and Swanson	Advocate	Auckland Transport	
Increasing walkway and cycleway connections	Develop a greenways plan for walking and cycling	Lead	Auckland Transport	\$15,000
	Investigate options for a cycleway from Project Twin Streams pathway to Glen Eden town centre	Advocate and look at funding options	Auckland Transport	
	Support the development of a cycleway alongside the Western Line	Advocate	Auckland Transport	
Rural road safety	Advocate for rural road safety improvements – including sensible speed limits and provisions for walking and cycling.	Advocate	Auckland Transport	



INDICATIVE BUDGET AND FUNDING SOURCES

Each of the local board plan outcomes include a list of key initiatives to deliver the outcome. Some of these initiatives are funded in the council's Long-term Plan for 2012-2022 (LTP). The remaining initiatives are not currently funded.

There are a number of ways that local board activities can be funded:

- through general rate funding. The governing body decides on the share of general rate funding provided to local boards. The governing body also makes decisions on investment in new facilities and major upgrades of facilities.
- by reprioritising our budget to either delay or cut existing projects and activities
- by the local board proposing that the governing body sets a targeted rate in the local area
- through fees and charges paid by users of our facilities
- by leveraging involvement of other partners such as the private sector and other public sector agencies.

Projects will be prioritised for funding in the next draft LTP.

The indicative budget for the three years from July 2015 to June 2018 is set out on the following pages. When reading this budget it is important to note that the local board's final budget will look quite different over the next three years for a number of reasons:

- The council is preparing the next draft LTP for 2015-2025. This includes a review of funding for all projects, which may affect some local board projects that are currently funded.
- How local boards are funded has also been reviewed. This will affect local board budgets in the draft LTP.
- The budget is indicative only. It does not contain all of the detailed projects or activities that the local board may carry out over the next three years. These will be developed through the local board agreement that is part of the council's annual plan for each financial year.

The local board's final budget for each year, including how it is funded, is subject to agreement with the governing body as part of the discussion on the annual local board agreement.

INDICATIVE BUDGET TABLES

Expenditure for Waitakere Ranges Local Board area for 2015 - 2018			
\$000 FINANCIAL YEAR ENDING 30 JUNE	BUDGET 2015/2016	BUDGET 2016/2017	BUDGET 2017/2018
NET OPERATING EXPENDITURE			
Local arts, culture and events services	1,946	1,978	2,053
Local built and natural environment	1,403	1,441	1,390
Local community services	1,054	1,054	1,102
Local economic development	265	437	565
Local governance	1,333	1,375	1,382
Local libraries	1,669	1,699	1,768
Local parks services	5,836	6,183	6,702
Local recreation services	93	95	97
TOTAL NET OPERATING EXPENDITURE	13,599	14,262	15,059
NET CAPITAL EXPENDITURE			
Local arts, culture and events services	45	22	34
Local built and natural environment	44	8	8
Local community services	202	414	206
Local economic development	210	0	0
Local governance	55	108	58
Local libraries	13	33	52
Local parks services	3,828	2,055	2,520
Local recreation services	0	0	0
TOTAL NET OPERATING EXPENDITURE	4,397	2,640	2,878

Financial statements are based on the Long-term Plan 2012-2022, including approved changes made during the 2013/2014 and 2014/2015 financial years, annual planning processes and agreed capex deferrals from 2014/2015. Budgets are indicative only as they will be reviewed through the development of the Long-term Plan 2015-2025 (due for adoption in June 2015) and allocated in accordance with the Local Board Funding Policy.

WAITĀKERE RANGES HERITAGE AREA ROLES AND RESPONSIBILITIES

ROLES AND RESPONSIBILITIES	GOVERNING BODY	LOCAL BOARD	AUCKLAND TRANSPORT	WATERCARE	COMMUNITY / IWI
Monitoring	Five year monitoring report on the effectiveness of the Heritage Area Act	Five year monitoring report on the effectiveness of the Heritage Area Act			
Human environment Character of coastal villages and communities, subservience of built environment to the natural, quiet and darkness	Planning, resource consents	Local area plans	Road design and maintenance	Water infrastructure	Contribute to local character and identity
Parkland Regional and local parks, wilderness experience, recreation and relaxation	Management of the Waitākere Ranges Regional Park	Local parks management	Vegetation management and weed control in the road reserve	Water infrastructure in parkland	Community initiatives on parkland, such as Ark in the Park
Landscape Natural beauty and landforms, rural character of the foothills	Regional strategies and programmes for biodiversity, biosecurity, planning, stormwater, water quality and environmental services	Local programmes for stream and coastal erosion, water quality, weed and pest management, environmental programmes and biodiversity initiatives	Road design and maintenance, design guidelines for the Heritage Area		Community lead restoration and water quality initiatives
Water Streams, coastal areas, public water supply catchment			Stormwater in the road corridor	Manage public water supply, waste water services and the ecology of affected streams	

WAITĀKERE RANGES HERITAGE AREA ROLES AND RESPONSIBILITIES

ROLES AND RESPONSIBILITIES	GOVERNING BODY	LOCAL BOARD	AUCKLAND TRANSPORT	WATERCARE	COMMUNITY / IWI
Natural values Indigenous ecosystems, habitats and vegetation	Vegetation management and weed control	Vegetation management and weed control	Vegetation management and weed control in the road reserve	Vegetation management and weed control around the water catchment	
Community well-being	Regional strategies for community well-being	Community development, local economic development, local events, community facilities, support for community initiatives	Walkways, cycleways and public transport	Clean water and waste water services	Community initiatives and services
Cultural and historic heritage	Planning, regional heritage work	Local heritage research, surveys and historic buildings	Heritage in the road corridor	Heritage around water infrastructure	Heritage connections on private and public land
Tangata whenua relationships with the land	Regional relationships	Local relationships			Iwi act as kaitiaki or stewards



YOUR WAITĀKERE RANGES LOCAL BOARD MEMBERS



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