



WAIHEKE

TE MAHERE A TE POARI Ā-ROHE

LOCAL BOARD PLAN 2014

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MIHI

Titiro ki te Pane-o-Horoiwi,
ka whakapukepuke, ka whakatiketike ki waho rā.
He kawau, he kawau, he kawau!
He kawau tikitiki ka eke ki te tāhuna tōrea.
He kawau tikitiki ka eke ki te tāhuna ki Waitematā.
Ko koutou ēna e ngā mataawaka i rite ai te kōrero,
Ngā waka o Taikehu me he kāhui kātaha kapi-tai, ka eke!
Kua eke, hui e, tāiki e!
Te noho nei au i te kūrae i Takaparawhā,
ka titiro whakawaho ki a koe Aotea
e tū hiiwa mai rā i te pae o te moana o Hauraki.
Ka hoki whakaroto ake aku mihi ki a Waiheke,
ki a Rangitoto te pueanga mutunga a te moana.
Kia ū mai anō au ki te one i Ōkahu,
kia takahia e au te rārangi maunga i uta.
Ki te tonga ko Maungarei, kei raro ko te Kōpua Kai a Hiku.
Ka rere mā roto ki Puketāpapa,
kia piki au ki Maungakiekie, Tūpo-o-te-tini.
Ka whakamau taku haere mā te Ahikāroa a Rakataura
kia taka atu au ki te Ara Whakahekepeka o Ruarangi.
I kona ka aro tika atu au ki a koe e Maungawhau
te tū whakahira tonu mai nā i te pū o te wheke,
kua werohia nei e te Tūkoī o te Rangī,
kia pokanoa au ki te pepeha a Tītahi,
"Koia te pou whakairo ka tū ki Waitematā i ōku wairangitanga",
kia whakaotihia noa ai ki te kōrero rā,
"te pai me te whai rawa o Tāmaki."

*Look to the sandbanks at Achilles Point,
rising majestically out there.
It is the visiting cormorant!
It has alighted onto the beach of the Oyster-catcher.
A distinguished visitor has come to the Waitematā.
It is you the descendants of the ancient voyagers, those who embody the axiom,
Like shoals of herrings on the tide are the canoes of Taikehu, you have arrived!
The connections are made!
So here I sit on the headland at Bastion Point,
and I look out to Great Barrier Island
shimmering on the Hauraki Harbour.
Returning my gaze to Waiheke
and then to Rangitoto, the last gift from the sea.
Once more I stand on the shore at Ōkahu,
from where I can traverse the ancient peaks.
To the south is Maungarei below which lies the Panmure Basin.
Flying inland I come to Puketāpapa
from where I scale Maungakiekie, resting place of many who have passed on.
I follow then the pathway to Mount Albert
down into Point Chevalier.
From there I return to Mt Eden,
shining gem at the heart of the great city,
lanced by the sky tower
so that I might appropriate the prophecy of Tītahi who said.
"It is a tower that will stand in the Waitematā that I saw in my feverish dream"
and to end it with the maxim,
"and so flow the goodness and the riches that is Tāmaki."*



COVER IMAGE
Treasuring and protecting our islands for future generations is a priority for the board.

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MESSAGE FROM THE CHAIR



The Waiheke Local Board Plan 2014 presents a vision for the next three years, and beyond, for Waiheke and the inner gulf islands. We live in a magical place and this plan presents us with an exciting opportunity to ensure it remains so.

This plan has been developed with your input through extensive consultation, including community discussions and surveys. Your views have helped shape initiatives and our focus on areas including:

- supporting a range of initiatives that strongly emphasise our natural environment, so it is protected for future generations
- building a swimming pool for our community to enjoy and where our children can learn to swim in a safe environment
- developing a robust plan for Matiatia, our transport hub and gateway
- supporting the development of thriving and prosperous local businesses, while caring for our environment
- reviewing and prioritising the use of our community facilities so they are better used to meet the needs of our community
- promoting walking, cycling and horse riding to enable residents and visitors to travel easily around the island.

We will consult the community to refresh and reaffirm the 'Essentially Waiheke Village and Rural Communities Strategy' and we would also like to develop more effective relationships with Māori to achieve our combined aspirations.

To successfully deliver on this plan, we all need to work together – the council, central government, businesses, community organisations and residents.

Paul Walden,
Chair, Waiheke Local Board

WE LIVE IN A MAGICAL PLACE
AND THIS PLAN PRESENTS US
WITH AN EXCITING OPPORTUNITY
TO ENSURE IT REMAINS SO

OUR VISION: CREATING THE WORLD'S MOST LIVEABLE CITY AT THE LOCAL LEVEL

Our islands and the Hauraki Gulf are some of Auckland's most valuable assets. Our diverse landscape, golden beaches, headlands, pastures, vineyards and regenerating native bush are loved by residents and visitors alike. Our aim is to preserve this natural environment for generations to come.

The future we see for the Waiheke Local Board area is one where more people cycle, walk, ride or use frequent, affordable and integrated public transport system to get around. Consequently, there are fewer cars on the road and people benefit from leading active and healthy lifestyles.

Matiatia is a thriving transport hub that welcomes people to Waiheke, providing them with information about local Māori history and connecting people to the rest of the island.

A strong community focus on protecting our environment has seen a reduction of waste, energy use and greenhouse gas emissions. Our dependency on fossil fuels is minimised and we are all playing our part to reduce Waiheke's carbon footprint.

Our walkways, tracks, parks and reserves provide places where people come together to spend their leisure time. Volunteers have helped reduce pests, minimise weeds and have also assisted in developing our community facilities throughout our islands.

We have developed strong relationships with mana whenua as the kaitiaki (guardians) of our environment. Together we are protecting the mauri, or life force, of the environment for future generations.

High-quality design ensures our village centres feel safe and are enjoyable places for people to visit. Local businesses flourish, creating local jobs as well as opportunities for young people to develop skills and transition from school to work. Sustainable tourism has grown. Throughout the year, visitors are attracted to an array of environmentally-friendly activities such as events, arts and cultural activities and kayaking.

Neighbourhoods are vibrant and local community facilities provide places for people to meet, relax and participate in community life. Young and old go to our community pool where they learn to swim or gently exercise. Because of all this activity, people have a strong sense of belonging to their local community. The elderly are well cared for and there is affordable and healthy housing for those who need it most.

What is special about Waiheke and the gulf islands has been cherished and protected by all.



OUR PEOPLE HAVE A STRONG
SENSE OF BELONGING TO
THEIR LOCAL COMMUNITY

OUR OUTCOMES

The Waiheke Local Board Plan 2014 works towards creating the world's most liveable city at the local level. Creating the world's most liveable city is the vision of the Auckland Plan. Our local board plan takes into account the outcomes in the 30-year Auckland Plan to help deliver this vision.

Our outcomes have been developed with extensive community engagement.

WAIHEKE LOCAL BOARD PLAN OUTCOMES

- 
Treasured islands, coastlines, wetlands and marine areas
 We will work to protect, maintain and enhance our magical islands, land, coastline, wetland and marine environments for Auckland's future generations.
- 
A sustainable and prosperous local economy
 Our Waiheke community has a strong, independent, entrepreneurial spirit and our natural assets provide many economic and lifestyle opportunities. We will support the local economy to flourish.
- 
Thriving, strong and engaged communities
 Waiheke residents have a strong sense of identity and wellbeing which is enhanced through active community participation.
- 
Connected, healthy and environmentally-friendly transport options
 We have environmentally-friendly, safe and integrated transport options that encourage walking, cycling and horse riding.
- 
Vibrant places for people that reflect the character of the island
 Our parks, reserves and beaches are cared for by residents and visitors who enjoy the sport, recreation and leisure opportunities they provide. People also love to use our range of community, arts and cultural facilities.
- 
Matiatia, gateway to Waiheke
 Our gateway to Waiheke is protected and enhanced.

THE AUCKLAND PLAN

VISION

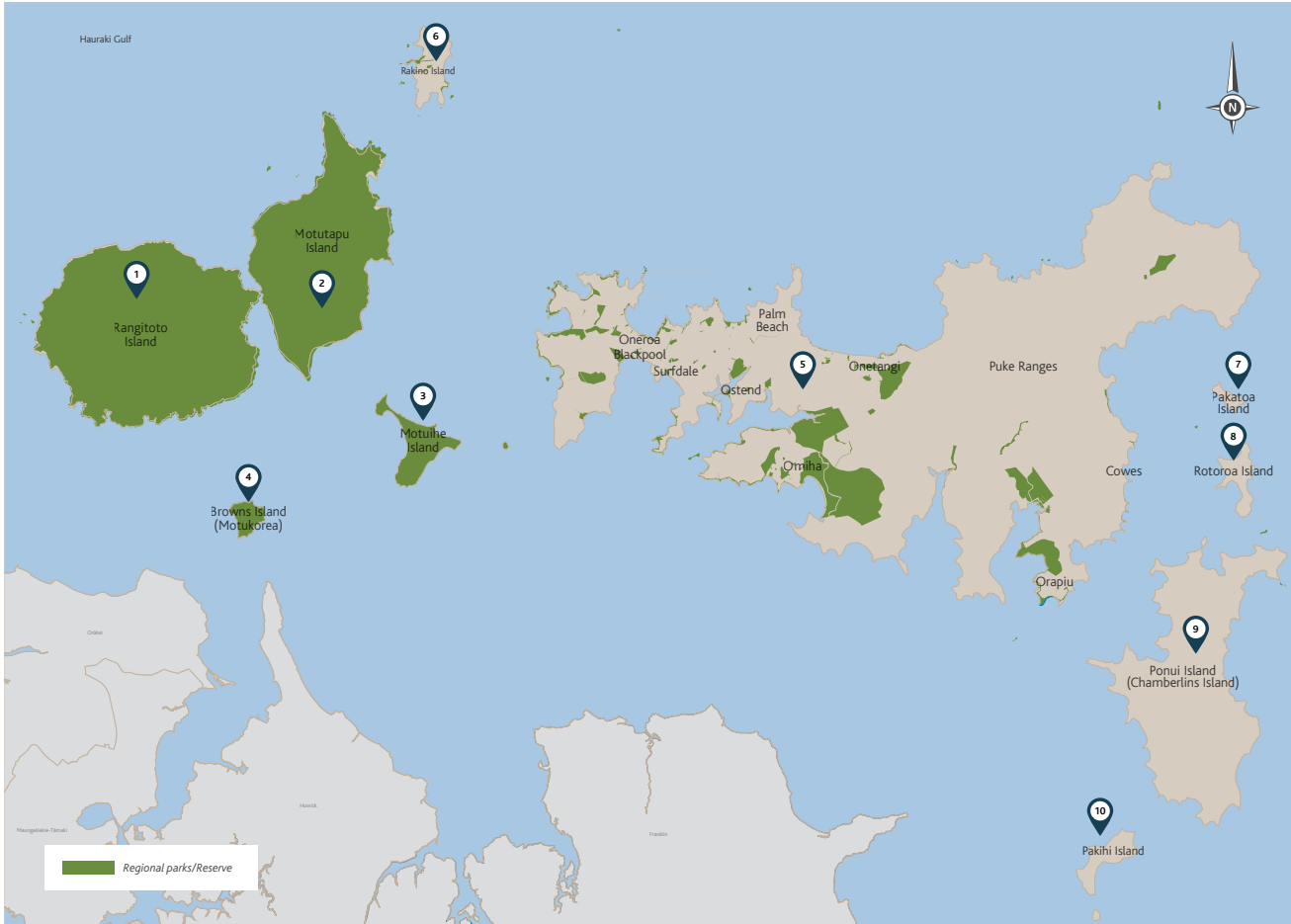
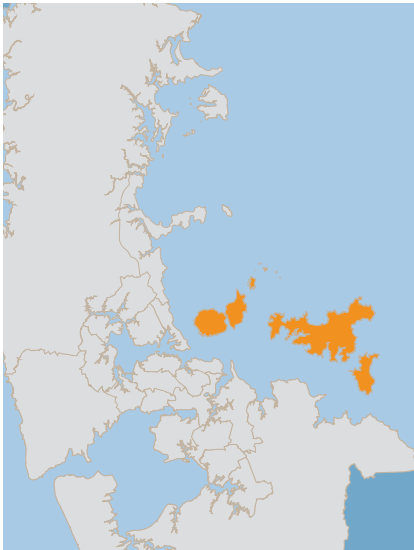
To become the world's most liveable city.

OUTCOMES

- 
A fair, safe and healthy Auckland
- 
A green Auckland
- 
An Auckland of prosperity and opportunity
- 
A well-connected and accessible Auckland
- 
A beautiful Auckland that is loved by its people
- 
A culturally rich and creative Auckland
- 
A Māori identity that is Auckland's point of difference in the world

WAIHEKE LOCAL BOARD AREA

The Waiheke local board area covers Waiheke and Rakino Island and over ten other islands within the Hauraki Gulf Marine Park area. Waiheke and Rakino are the most populated and are popular holiday and visitor destinations.



- | | | |
|-----------------------------|------------------|-------------------------------------|
| 1 Rangitoto Island | 5 Waiheke Island | 9 Puni Island (Chamberlines Island) |
| 2 Motutapu Island | 6 Rakino Island | 10 Pakihi Island |
| 3 Motuihe Island | 7 Pakatoa Island | |
| 4 Browns Island (Motukorea) | 8 Rotoroa Island | |



ABOUT LOCAL BOARDS

Auckland Council has a unique model of local government in New Zealand, comprising the governing body (made up of the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on the big picture and on Auckland-wide issues and decisions.

Local boards provide local leadership and make decisions on local issues, activities and facilities, such as local parks, libraries and community halls. Local boards can also fund other organisations through community grants and other funding arrangements, for activities such as events and community programmes.

Local boards engage with and represent their communities, provide important local input into Auckland-wide strategies and plans and work with others to build strong communities. Many council activities that are important to local communities are the responsibility of the governing body and council-controlled organisations (including Auckland Transport). Local boards act as champions and advocates for their communities when others have the decision-making role.

Local boards also play an important role in delivering at the local level on Auckland Council's commitment to Māori.

Working with Māori

Auckland Council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori. This has been strengthened by the adoption of the Māori Responsiveness Framework.

The Waiheke Local Board values Te Ao Māori world view, the essence of which is about relationships. We respect the traditional cultural and spiritual values of mana whenua and we are committed to fostering a more productive relationship. The Waiheke Local Board Plan describes some of the ways we would like to work in partnership with mana whenua. This includes kaitiakitanga and the guardianship of our environment and special places. It also means we would like to support Māori organisations to be part of providing for the social and cultural needs of our community. We will recognise and provide for the unique cultural heritage of wāhi tapu and iwi participation will be a priority when planning future projects to ensure we are working towards shared goals.



ABOUT LOCAL BOARD PLANS

This plan is about the Waiheke Local Board area. It expresses what we have heard from you.

The plan sets the framework that will guide our decision-making and actions for the next three years. It informs the board's decisions on local activities, and enables us to represent your interests and preferences on regional strategies and plans. It also provides the flexibility to cope with changes that will happen during the next three years. During this time we will continue to work closely with all sectors of our community to understand your ongoing needs, issues and priorities.

About local board funding

The local boards funding policy in the long-term plan (LTP) sets out how local boards are funded.

Some local board funding relates to local assets and facilities. The governing body makes the initial investment decisions and then local boards oversee the budgets and operations. Local boards are also allocated funding to deliver local programmes and initiatives. The actual budget for each year is agreed with the governing body as part of discussion on the annual local board agreement.

This local board plan contains indicative budget tables for the next three years. This budget is based on the LTP 2012-2022, with adjustments to reflect annual plans and other budget changes since then.

The actual budgets for the next three years will be different. This is because they will reflect recent amendments to the local boards funding policy, and because the council is preparing the draft LTP 2015-2025. This preparation includes a review of funding for all projects, which may affect some local board plan projects that are currently funded.

Our draft local board plan showed the funding status of key initiatives to deliver each plan outcome. This funding status is not included in this final local board plan, because it could change as the LTP 2015-2025 is developed.

How we got your feedback

Engaging with our communities has been an important part of developing this plan. You have told us your views on many issues over the past three years as part of the development of a wide range of council plans.

As well, we undertook further specific engagement in developing this plan. We listened to your views at meetings and gathered information informally through other means. Formal consultation then followed, where you made written submissions. We held hearings, considered all submissions fully and made changes to our plan based on your feedback.

Our engagement activities

A series of public engagement forums were held in March 2014 for all Waiheke Local Board area residents. The forums focused on six areas: community, Matiatia, events, parks, transport, and places and people. Through these forums, we received a lot of valuable, informed feedback. Of note was a youth forum, where our young people participated enthusiastically to give us some great insights.

A survey asking residents for their thoughts on the draft outcomes was posted to all residents in March 2014. Through our Facebook page and these surveys, we received more than 124 written submissions. We received a total of 212 submissions during the formal consultation process and heard 23 submitters at public hearings. This has given us a great feel for what matters to people on Waiheke.

WHAT WE'VE HEARD:

Broadly, you endorsed our aspirations for a thriving and prosperous community. You value our beaches, streams, harbour, parks and sportsfields and want a clean, green, tranquil environment that residents and visitors can enjoy.

You also told us you want good transport options, including more walking routes, cycleways and bridle paths to make it easy to reach attractive village centres.



WE VALUE TE AO MĀORI WORLD
VIEW, THE ESSENCE OF WHICH
IS ABOUT RELATIONSHIPS

OUTCOME: TREASURED ISLANDS, COASTLINES, WETLANDS AND MARINE AREAS

We will work to protect, maintain and enhance our magical islands, land, coastline, wetland and marine environments for Auckland's future generations.

Kaitiakitanga – guardianship of beaches, wetlands, native bush and birds

Our archipelago has a stunning array of beaches, rugged and gentle coastlines, wetlands, large areas of native bush and rural pastoral landscapes. This is what makes our place both special and unique.

We need to ensure our streams, beaches, bays and surrounding gulf are protected and enhanced, and biodiversity is supported. In doing so, we acknowledge the importance of our natural environment to Māori and will work with mana whenua and mataawaka to help achieve our combined environmental aspirations. In particular, management of coastal areas affected by erosion and stormwater impacts need to be prioritised.

We will do our part to support Council's Low Carbon Auckland Action Plan. This includes supporting local waste minimisation initiatives, reducing our reliance on natural resources, promoting sustainable transport options and encouraging local food production.

Community education and volunteer programmes have a crucial role to play. We will foster partnerships with volunteer groups committed to protecting and enhancing our wetlands, native bush and bird life. Community-led initiatives and pilot programmes will be supported.

We will promote a programme to reintroduce kiwi to Waiheke, ensuring suitable safeguards to protect them are implemented.

We will promote best practice for environmental management, including stormwater, wastewater, wetlands, weed and pest control. In line with the Auckland Council Weed Management Policy, this will include reviewing the use of agrichemicals in public places (including roadsides and parks) where effective non-chemical methods are available.

Waiheke proudly declared itself a nuclear and genetic engineering free zone. These principles remain important to us.

Natural landscapes

Our natural environment is important to residents and visitors. We want to ensure the current level of landscape and natural character protection within the Hauraki Gulf Islands District Plan (including protection of amenity landscapes) is provided for in the Operative Regional Policy Statement and Regional Coastal plan.

We will also seek to ensure that outcomes sought in the Hauraki Gulf Islands District Plan and a refreshed Essentially Waiheke strategy document are acknowledged and given full effect in any regulatory framework.



Marine environment

Marine environments are vulnerable to pollutants and fish stock depletion. By advocating for a network of marine protected areas that link our islands, we will help retain and enhance biodiversity. We will work with others to find other protection methods, including advocating to the Ministry of Primary Industries around fishing quotas. We will explore a community code of care for the environment and education programmes.

To help us better understand the health of our marine environment, targeted ecological research and monitoring will take place regularly. This information will help with education and environmental protection planning.

Waterways, weeds and pests

Waiheke Island, meaning "cascading waters", includes wetlands over 1.3 per cent of our land area. Many of these are nationally significant due to having relatively intact wetland systems. They provide important biodiversity functions which support the health of the gulf, including flood control and water filtration. Protecting and restoring our wetlands, enhancing our waterways and protecting mangrove swamps are a priority for us and our community.

Water management and effective treatment systems are also necessary. Raising community awareness and encouraging wise use of the island's water resources will be a focus. We will encourage alternative sewage disposal systems, particularly those which minimise water requirements and support lot-specific and small-scale community-based options.

We aim to control pests and weeds by developing and implementing a pest-free plan with our community. Likewise, we can all play our part in protecting our kauri trees from dieback disease.

Stormwater must be managed in accordance with water sensitive design principles to minimise the effects of sedimentation and pollution in our bays, including fish breeding grounds. We will promote best practice to

achieve excellent environmental outcomes in park, road and maintenance projects.

Waste management

Most of our waste is transported to a landfill on the mainland. We support community-driven initiatives to reduce waste going to landfill, by using renewable resources and recycling.

We will investigate developing a community recycling facility and a council composting facility on Waiheke and, if feasible, will advocate to the governing body for its support. Waste minimisation initiatives will be encouraged and supported.

Our community is concerned about the impact of plastic bags on our environment. We will work towards making Waiheke a single-use plastic bag free island including advocating for regulatory options to limit their use.

Environmental education

Community education programmes will be promoted to raise awareness around environmental issues and conservation challenges affecting the gulf. We will provide educational signs along walkways, cycleways and bridle paths.

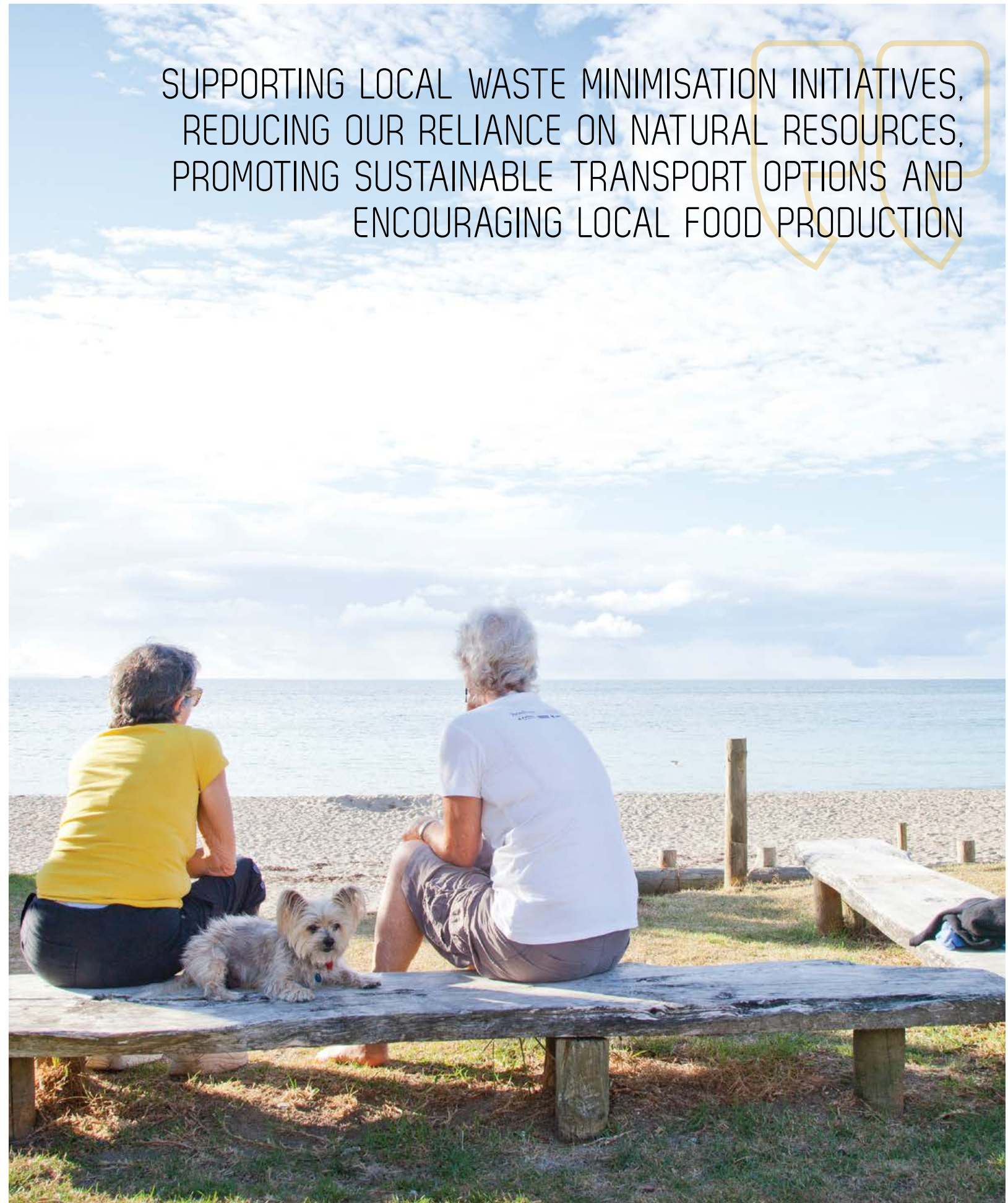
Little Oneroa Lagoon has a long history of contamination and would benefit from a community-led remediation project, with an education component. This would also focus on innovative restoration techniques and on-site wastewater system management.



WHAT YOU TOLD US :

- avoid waste (ban plastic bags in shops, paper cups in cafes)
- enhance biodiversity of the Hauraki Gulf
- promote sustainable practices
- preserve the wetlands we still have

SUPPORTING LOCAL WASTE MINIMISATION INITIATIVES,
REDUCING OUR RELIANCE ON NATURAL RESOURCES,
PROMOTING SUSTAINABLE TRANSPORT OPTIONS AND
ENCOURAGING LOCAL FOOD PRODUCTION



TREASURED ISLANDS, COASTLINES, WETLANDS AND MARINE AREAS

We will work to protect, maintain and enhance our magical islands, land, coastline, wetland and marine environments for Auckland's future generations.				
WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
Improve our natural areas through ecological restoration projects to enhance biodiversity	Carry out remediation of Little Oneroa estuary	Decision-maker Civic leadership	Auckland Transport Community groups and volunteers	Project not yet costed
	Undertake Sandy Bay stream rehabilitation and planting	Decision-maker Advocacy	Auckland Transport Community groups and volunteers	\$15,000
	Deliver wetland restoration projects, including working with local schools and the community	Decision-maker Civic leadership	Mana whenua, schools, Auckland Transport Community groups and volunteers	Cost dependant on project site and scope
Improve protection and conservation of our coastal environment (including the marine area)	Develop and implement plans to manage stormwater on the island in a way that ensures environmental protection	Decision-maker Advocacy	Governing body, Auckland Transport	Cost dependant on project site and scope
	Investigate measures to protect the Brydes whale from ship strike	Advocacy Civic leadership	Governing body	
	Develop management plans for all coastal esplanade reserves	Decision-maker Advocacy	Mana whenua	Cost dependant on project site
	Encourage environmental and marine education and research programmes, including an environment centre	Decision-maker Advocacy Civic leadership	Department of Conservation, schools, universities, Hauraki Gulf Conservation Trust, Forest and Bird, community groups, volunteers	Cost dependant on project site and scope
	Provide educational signs along walkways, cycleways and bridle paths	Decision-maker		\$40,000
Waste minimisation	Investigate developing both a a community recycling facility and a council composting facility on the island	Advocacy		Cost dependant on project site and scope



OUTCOME: A SUSTAINABLE AND PROSPEROUS LOCAL ECONOMY

Our Waiheke community has a strong, independent, entrepreneurial spirit and our natural assets provide many economic and lifestyle opportunities. We will support the local economy to flourish.

The character of Waiheke

We want a local economy that contributes to life on Waiheke, while protecting and promoting what is special about our place.

Adopted in 2000, the Essentially Waiheke strategy provides a framework for achieving development and environmental outcomes the Waiheke community wants. We will review this framework to ensure it continues to provide the guidance needed to protect our island's character. We will also work with our community to review The Rākino Way strategy.

Economic development

The distinctive character of Waiheke and its surrounding islands provides unique opportunities for local economic development. It also brings challenges in that goods and services often need to be imported.

While economic growth is important, it should support 'the local' and celebrate, not compromise, our island lifestyle and environment. We will support initiatives that encourage buying locally.

Over the past 20 years the island's economy has moved from farming and fishing to tourism, horticulture, viticulture, arts and culture, and home-based occupations. Hospitality, sales and farm-related occupations are now the main sources of employment.

We will explore what we can do to encourage

high-value employment, while strengthening developing industries.

To support the development of the local economy, we will work with local businesses to build capacity and enable equal opportunities to bid for council contracts on Waiheke and Rākino islands. We recognise the importance of a sustainable economy and will explore ways to actively support the Living Wage movement.

Waiheke people are entrepreneurial. When compared with the rest of Auckland, we have a higher proportion of small businesses and self-employed people. We will work with Auckland Tourism, Events and Economic Development (ATEED) to grow capacity for local businesses, through initiatives such as business growth workshops, business advice and skills development. We will also investigate opportunities for a local small business hub and networking and employment opportunities.

We will support education and lifelong learning initiatives, as these play an important role in increasing our community's knowledge and skill base to fully participate in work, business, family and community life. This will include working with providers to ensure they have access to suitable facilities including computer and internet access.

Through advocacy, and working with ATEED, we will promote the use of ultra-fast broadband to reduce reliance on travelling off the island for work and to help businesses connect with skilled workers, customers and suppliers.

WE WILL SUPPORT INITIATIVES THAT ENCOURAGE BUYING LOCALLY

We will link in with key agencies and services to explore how they can best assist local businesses and support diversified economic growth, including in the increasingly dynamic arts and crafts sector. Universities and research institutes, the Ministry of Social Development and New Zealand Trade and Enterprise will be valuable contacts.

Our young people find it hard to get work on Waiheke. We will continue to encourage local businesses to establish apprenticeships and work experience opportunities, in line with the Mayor's Youth Employment Traction Plan. We will also encourage our schools to get young people work ready through leadership and skills training.



Tourism

Over the summer, the population of Waiheke increases significantly. We want to manage this population increase so that it benefits Waiheke without compromising our local lifestyle or the environment.

We will work with local operators, business and cultural groups to explore how to capitalise on high-value, low-impact tourism, while encouraging a spread of visitors year round. To assist in this, networks for walking, cycling and horse riding will be developed and marketed, events promoting our natural environment will be encouraged and innovative programmes that enrich our community and create enterprise and employment will be supported.

Major regional events on the isthmus provide an opportunity to leverage economic development on the island, so we will

encourage opportunities that align with our community priorities.

To ensure visitors enjoy their time and feel welcome on Waiheke, we will advocate to Auckland Transport for investment to provide the right types and levels of amenity and public transport.



WHAT YOU TOLD US :

- develop initiatives to support local business throughout the winter
- purchase locally and promote trade
- encourage the development of new eco-tourism businesses by supporting mentoring programmes and seed funding for small business.

A SUSTAINABLE AND PROSPEROUS LOCAL ECONOMY

Our Waiheke community has a strong, independent, entrepreneurial spirit and our natural assets provide many economic and lifestyle opportunities. We will support the local economy to flourish.

WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
Enhance the local economy	Advocate for tourism and events that spread visitor activity across the year	Advocacy Civic leadership	Small businesses Auckland Tourism, Events and Economic Development (ATEED)	
	Promote high-value, low-impact, sustainable business opportunities, including arts and crafts, and tourism ventures	Advocacy Civic leadership	ATEED	
	Investigate opportunities for a local small business hub	Decision-maker Advocacy Civic leadership	ATEED Local businesses	Cost dependant on project scope
Maintain and enhance the character of the islands	Review Essentially Waiheke and The Rākino Way strategies in collaboration with our community	Decision-maker Civic leadership	Mana whenua Council-controlled organisations	Cost dependant on project site and scope
Promote youth employment initiatives	Foster education, training and apprenticeships to create opportunities for Waiheke youth and facilitate support during transition from school to work	Decision-maker Advocacy Civic leadership	Local businesses Schools Work and Income NZ Tertiary education providers	Cost dependant on project scope



OUTCOME: THRIVING, STRONG AND ENGAGED COMMUNITIES

Waiheke residents have a strong sense of identity and well-being, which is enhanced through active community participation.

Participation

We want a range of community services and programmes for our residents - including social, education, health, arts, culture, sports and recreation.

Through our community grants, we will support and encourage community-led activities that support local facilities. We will also encourage community partnerships and philanthropic opportunities.

Our community is known for its creativity and innovation and we are aware of the important role arts and culture plays in creating a sense of identity and cohesion. We will investigate establishing a community centre and/or a facilities coordinator to encourage involvement in the arts community and other activities. As part of this we would also like to develop a community creative space, which will encourage collaboration, knowledge exchange, innovation and social enterprise.

Youth activities and projects identified through youth needs assessments will be completed, including establishing a Waiheke Youth Council.

Events play an important part in promoting our identity and creating community spirit. We will work to increase our range of events and festivals, spreading them across the year. We will also encourage zero-waste events and support those that are environmentally responsible.

Resilient communities support themselves and local food production helps with such self-sufficiency. In partnership with the community, we will support community garden initiatives and fruit tree planting in public spaces and on road reserves



Volunteers are an important part of the success of many projects on Waiheke. Shown here are volunteers helping care for the trees at the Surfdale Fruit Forest.

OUR PEOPLE HAVE A STRONG SENSE OF BELONGING TO THEIR LOCAL COMMUNITY



Social and community services

Well-coordinated social and community services ensure the best use of finite resources. We will work with social service and community organisations to encourage good coordination, sharing of resources and efficient and effective services.

In line with Auckland Council’s Housing Action Plan, we will advocate for Waiheke to be included in the housing quality project, which is looking at minimum housing standards and how these can be achieved. We will also advocate to the governing body, central government agencies and work with mana whenua and our local social service organisations to establish affordable housing and social housing options on Waiheke.

As the number of Waiheke residents aged 65-plus has increased by 53.7 per cent since 2006, we will advocate to the governing body and central government for more pensioner housing and residential care on the island, to meet the needs of this aging population. Likewise, we will advocate increasing the number of rate rebate options for long-term pensioners.

Emergency management

Preparing for emergencies and learning how to look after yourself and others in such events is important for any community. We want Waiheke and Rākino islands to have well researched, robust and resourced emergency response plans in place.



WHAT YOU TOLD US :

- support art-related initiatives. Develop the island as a multi-centre arts destination
- ensure coordination of local agencies and integration of services
- continue supporting community groups and clubs with financial help
- continue planting fruit trees on the roadside



THRIVING, STRONG AND ENGAGED COMMUNITIES

Waiheke residents have a strong sense of identity and well-being, which is enhanced through active community participation.				
WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
Stronger voluntary and community sector	Support community volunteer organisations to build capability	Decision-maker Civic leadership	Community groups and volunteers	Cost dependant on project scope
	Support social enterprise schemes	Decision-maker Civic leadership	Auckland Tourism, Events and Economic Development (ATEED) Community groups	Cost dependant on project scope
	Plant fruit trees in open spaces and road reserves	Decision-maker Civic leadership	Auckland Transport Community groups and volunteers	\$20,000 annually
	Support community garden initiatives	Decision-maker Civic leadership	Community groups and volunteers	Cost dependant on project scope
Engaged and supported youth	Establish and support the Waiheke Youth Council	Decision-maker		\$10,000
Safe and affordable housing	Increase the number of council-owned pensioner housing units on Waiheke	Advocacy	Housing New Zealand Corporation	
Increased community support of local facilities	Establish the need and location for a community centre including a community creative space	Decision-maker Advocacy Civic leadership	Community groups	Cost dependant on project site and scope
	Establish the need for a facilities coordinator	Decision-maker		



OUTCOME: CONNECTED, HEALTHY AND ENVIRONMENTALLY-FRIENDLY TRANSPORT OPTIONS

We have environmentally-friendly, safe and integrated transport options that encourage walking, cycling and horse riding.

Healthy and Safe Transport

Our community has asked for connected cycleways and walkways as well as reduced pollution and traffic congestion. On Waiheke and its neighbouring islands, there is a mix of sealed and unsealed roads. Accessways are often steep, narrow and winding. Routes such as Ocean Road and Goodwin Avenue can create road safety issues.

To enable a planned approach to island transport, we will advocate for a 10-year transport plan that encourages active transport and promotes healthy options, while retaining our rural character.

In line with our desire for greater influence over transport outcomes on the island, we will involve our community in identifying priority areas for road and footpath maintenance and upgrades. Proving safe linkages which address safety issues, access to schools, and areas identified as obstacles to active transport will be a key area of focus.

With the help of Auckland Transport's Travelwise programme, schools will be encouraged to improve travel plans to ensure safe walking and cycling routes for children.

Our community is concerned about high traffic volume and speed. Urban design techniques, along with campaigns such as 'slow down, you're here', will be used to encourage reduced vehicle speeds, particularly in village centres. This includes continuing community education

campaigns for road users and advocating to Auckland Transport and the New Zealand Transport Agency to reduce speed limits where necessary.

Public transport

Matiatia, Kennedy Point and downtown ferry terminals are the key transport hubs for Waiheke and should be comfortable, inviting and efficient. They need improved pedestrian and traffic flows, better wheelchair access, Wi-Fi services, parenting and work facilities, and covered gangways. Our Matiatia Strategic Plan will explore ways to meet these and other needs, such as park-and-ride and shuttle transfer options to better distribute commuter traffic.

In line with community feedback and to increase bus use, the proposed transport plan should include a review of bus routes, affordability and frequency. We will also advocate for modern, environmentally-friendly buses that can carry bikes, wheelchairs, pushchairs and luggage.

WE NEED TRANSPORT
SOLUTIONS THAT BENEFIT THE
COMMUNITY AND ENHANCE
THE ENVIRONMENT



Environment

We need transport solutions that benefit the community and enhance the environment. When roads and footpaths are built or maintained, we want priority given to low-impact, water-sensitive designs that replicate nature where possible and minimise hard concrete surfaces. We also want to look for ways to showcase initiatives that contribute to the low carbon goals in Council’s Low Carbon Auckland Action Plan.

We will work with Auckland Transport to achieve transport outcomes that are safe and good for our environment. For example, with road reserve weed management and ‘green path’ maintenance, we will encourage the use of mowing, vegetation cut-back or non-chemical weed spraying, including a focus on containment species.

We will advocate for marine sewage pump-out facilities at Matiatia and Kennedy Point to protect our marine environment, as we strive to maintain, protect and enhance the Hauraki Gulf Marine Park.


Connectivity

Waiheke commuters often depend on the ferry to get to work. We will work with Auckland Transport and local operators to support more affordable transport options.

Many of our visitors and residents want to connect to Rakino and other inner city islands so we will encourage Auckland Transport to investigate the provision of inner Gulf Island ferry services.

Well-designed, connected transport routes and easy access links between our beaches, schools, recreation hubs and villages are important. Working with local walking, cycling and horse riding groups we will develop leisurely trails taking in cafés, vineyards and forest and wilderness experiences. We aspire to be part of the national cycleway and will work towards this in partnership with Auckland Transport.

The Esplanade, providing a unique scenic coastal link between Blackpool and Surfdale, has recently been re-opened to vehicles. The community has raised concerns about amenity values and safety issues on the Esplanade since being re-opened. We will work with Auckland Transport to consult with locals, review the decision and implement any necessary changes. We must ensure The Esplanade is a useable space that meets community aspirations.



WHAT YOU TOLD US :

- ensure Auckland Transport consider a design aesthetic when making changes to roads, coastal areas and reserves
- advocate for lower speed limits on the shared roads.
- include Waiheke in the subsidised public transport scheme for ferries and off-peak buses



CONNECTED, HEALTHY AND ENVIRONMENTALLY-FRIENDLY TRANSPORT OPTIONS

We have environmentally-friendly, safe and integrated transport options that encourage walking, cycling and horse riding.				
WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
Increase active and safe transport options and facilities	Develop a 10-year transport plan that encourages active transport and promotes safety	Advocacy	Auckland Transport	
	Develop off-road trails on public and private land	Advocacy Decision-maker Civic leadership	Auckland Transport	Cost dependant on project site and scope
	Review the status of The Esplanade to ensure it is a useable space that meets community aspirations	Advocacy Civic leadership	Auckland Transport	
	Implement urban design techniques and campaigns to encourage reduced vehicle speed	Advocacy Civic leadership	Auckland Transport New Zealand Transport Agency	
Advocate for public transport that is timely and accessible for all	Improve bus routes, affordability, frequency and timeliness	Advocacy	Auckland Transport	Auckland Transport
Advocate for public transport that accessible to all	Advocate for park-and-ride options	Advocacy	Auckland Transport	Auckland Transport



OUTCOME: VIBRANT PLACES FOR PEOPLE THAT REFLECT THE CHARACTER OF THE ISLAND

Our parks, reserves and beaches are cared for by residents and visitors who enjoy the sport, recreation and leisure opportunities they provide. People also love to use our range of community, arts and cultural facilities.

Parks and open space

Our walkways, tracks, parks, reserves, barbeque and picnic areas provide places for our community to come together and spend their leisure time. They allow for active and passive recreation and provide access to our coastline and beaches.

In the true nature of kaitiakitanga (guardianship of our beaches, wetland and native bush and birds), we will continue to provide for, and upgrade facilities that enhance the experience and enjoyment of all who use them.

Volunteers play an important role in fostering community identity and looking after the natural environment, there is a high level of participation on Waiheke in community events and projects. Community involvement in the management and development of our parks and reserves will be supported and encouraged through funding initiatives and providing specialist knowledge and resources when required.

The largest reserve on Waiheke is Whakanewha Regional Park, providing opportunities for picnicking, walking, cycling and horse riding. It is also the only managed public camping ground on the island. We will explore opportunities to create additional campsites with limited facilities that provide overnight accommodation for visitors on the Te Ara Hura round island walkway and for kayakers and boaties.

Waiheke Island has a rich Māori and European history and there are a number of significant archaeological and heritage features, including pā and wāhi tapu sites, as well as Fort Stony Batter. We will work with mana whenua to ensure these sites of cultural significance are protected and interpreted as part of the management and development of our open space network.

Co-governance opportunities with mana whenua for our parks and reserves will be explored. Re-establishment of the the Tawaipareira and Rangihoua Reserves kiatiaki management committee, in association with Ngāti Paoa, is a priority. Working with the Department of Conservation on co-management and administration of Matietie Historic Reserve is also a priority, and will include an upgrade of the Matiatia track and signs.

We will advocate for the purchase of land to link our many parks and reserves in a green network, enhancing our Te Ara Hura round island walkway and cycling and horse riding trails.

Heritage and sites of cultural significance will be acknowledged through interpretative signs. We will also ensure directional signs throughout the walk reflect the local character and are easily followed and understood.

Reserve management plans are needed to ensure park use and development aligns with community values and aspirations, to ensure adequate weed and pest control, and to promote native bush and wetland regeneration.

We will promote smoke free zones in appropriate places on the island.

Recreation

Two sports grounds, the largest of which is Rangihoua/Onetangi Sports Park, cater for a range of outdoor recreational uses, including team sports, tennis, mountain biking and golf. We will improve facilities at Rangihoua/Onetangi and advocate for expanding them.

Indoor recreation activities are provided for at the Waiheke Recreation Centre in Surfdale.

We will continue to provide annual funding to the centre and will undertake a review to ensure it is accessible and meets community needs.

Our community told us there was a high need for a year-round swimming pool. Given clear community support and our proximity to water, building a community swimming pool is a local board priority. We want to ensure everyone can learn to swim in a safe environment, while providing a valuable therapeutic and recreational facility. We will therefore advocate strongly for a community pool.

Existing boat ramps will be reviewed, with the long-term objective of ensuring a small network of ramps that provide suitable launching spots for boats, and are safe for boaties and beach-goers alike.





Waiheke Island parks and reserves

- 12 destination beach reserves
- 9 community reserves with multiple assets
- 29 accessway reserves
- 25 natural bush reserves
- 13 esplanade reserves
- Numerous Department of Conservation reserves.

Community and arts facilities

By working with our community, we want to create well-designed villages where people feel safe and welcome. These plans will capture the community’s vision for the area and identify priority projects such as linkages, park and playground improvements, and the celebration of significant archaeological and heritage features.

Council community halls on Waiheke and Rākino islands provide an interactive base for people and community groups to meet, create, plan, deliver and participate in a range of activities.

Many regular community events and amenities, such as the Saturday Ostend Markets and health and well-being courses, are run from community facilities by dedicated local individuals and organisations. These events bring the community together and provide a valued service to our locals.

The council owns a number of community and commercially leased buildings in addition to those required for council service needs. We want to ensure that the community benefits from these council buildings and uses them to their full extent.

This will involve reviewing all council-owned land and buildings, which will help us:

- develop these assets to improve their effectiveness
- ensure the best use of space by encouraging sharing by complementary community groups and for similar activities
- assess the need and options for a community centre and/or a facilities coordinator
- provide a facility for the Community Shed initiative (a place where people can share skills and tools to complete practical community projects).

The Artworks complex was established in 1991 and serves as an arts and cultural centre. It features our new public library, a community art gallery, theatre, cinema, radio station, music museum, cafe and restaurant. Guided by the Artworks Strategic Plan, we will continue to support the development of Artworks as an arts and cultural precinct, including advocating for an upgrade of the entire complex.

Through our community grants scheme and events budget, we will support local performing arts activities, such as sculpture exhibitions, theatre, music and Māori performing arts, local artists and mana whenua interests.



WHAT YOU TOLD US :

- Waiheke needs a local community swimming pool. It would be preferable to have this indoors and heated so that children can learn to swim throughout the year
- affordable and safe, healthy housing for those who cannot Waiheke rents
- develop more campsites
- development of Alison Park and its buildings for whole community use
- ensure safe boating facilities.



VIBRANT PLACES FOR PEOPLE THAT REFLECT THE CHARACTER OF THE ISLAND

Our parks, reserves and beaches are cared for by residents and visitors who enjoy the sport, recreation and leisure opportunities they provide. People also love to use our range of community, arts and cultural facilities.				
WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
Improve the open space network on the island	Complete and open Te Ara Hura round island walkway	Decision-maker	Mana whenua	\$90,000
	Develop five interpretative signage sites per year	Decision-maker	Mana whenua Department of Conservation	\$30,000
Improve our community’s health and well-being by providing quality recreational facilities	Build a community swimming pool	Civic leadership Advocacy		Cost dependant on project site
	Develop and promote an inner gulf islands kayak trail and establish remote campsite(s)	Advocacy Decision-maker		Cost dependant on project site and scope
	Review management plan for Alison Park	Decision-maker		\$10,000-\$30,000
	Complete a reserve management plan for Rangihoua/ Onetangi Sports Park	Decision-maker		Cost dependant on project scope
Provide community facilities offering activities and experiences that appeal to our local community	Complete Artworks needs analysis and masterplan to inform redevelopment of the complex	Decision-maker		Cost dependant on project site and scope
	Review existing council-owned facilities on Waiheke to optimise their use	Decision-maker Advocacy Civic leadership		
	Provide a venue for Community Shed	Decision-maker		Cost dependant on project site and scope

OUTCOME: MATIATIA, GATEWAY TO WAIHEKE

Our gateway to Waiheke is protected and enhanced.

Matiatia is our busy transport hub where ferries bring most visitors and residents to Waiheke. While there are many opportunities to improve this gateway, any development must reflect our community aspirations, embrace the area’s cultural significance and provide for future infrastructure needs.

The local board will lead a comprehensive strategic plan in partnership with the community, the council and mana whenua.

The strategic plan will provide a coordinated approach to improving this facility for residents and visitors alike and will give effect to any development at Matiatia.

Traffic and public transport flows will be addressed. Facilities for pedestrians and cyclists will be safe and functional, including improved linkages and development of alternative access routes.

Services and visitor information will be easily accessible, including signs providing directions

and giving information on natural and cultural heritage and points of interest. We will investigate the feasibility of an environmental and visitor centre at Matiatia.

Concept plans will be developed for the surrounding open space and heritage sites will be protected.



WHAT YOU TOLD US :

- acknowledge that Matiatia is a transport/commuter hub and that a parking solution has to be a significant part of any redevelopment
- provide rental space for electric-bikes at the wharf
- provide covered and secure bicycle storage facilities at Matiatia.



MATIATIA, GATEWAY TO WAIHEKE

Our gateway to Waiheke is protected and enhanced.				
WHAT WE WANT TO ACHIEVE	KEY INITIATIVES	LOCAL BOARD ROLE	OTHER KEY AGENCIES	POTENTIAL COST; FUNDING STATUS
Secure a sustainable future for Matiatia	<div>Complete a strategic plan for Matiatia reflecting the fact that it is:<ul style="list-style-type: none">• a busy transport hub• the main gateway to Waiheke Island• a destination• a significant coastal landscape and ecology• a place of special value to tangata whenua</div> <div>And including a focus on:<ul style="list-style-type: none">• sustainable development• culture and heritage• transport• public space• environment• local economy</div>	Decision-maker Advocacy Civic leadership	Auckland Transport Auckland Council Property Limited	Cost dependant on project scope

INDICATIVE BUDGET AND FUNDING SOURCES

In each of our local board plan outcomes we include a list of key initiatives to deliver the outcome. Some of these initiatives are funded in the council’s Long-term Plan for 2012-2022 (LTP). The remaining initiatives are not currently funded.

There are a number of ways that local board activities can be funded:

- through general rate funding. The governing body decides on the share of general rate funding provided to local boards. The governing body also makes decisions on investment in new facilities and major upgrades of facilities.
- by reprioritising our budget to either delay or cut existing projects and activities
- by the local board proposing that the governing body sets a targeted rate in the local area
- through fees and charges paid by users of our facilities
- by leveraging involvement of other partners such as the private sector and other public sector agencies.

We will prioritise which projects we put forward for funding in the next draft LTP, taking into account what you told us.

The indicative budget for the three years from July 2015 to June 2018 is set out on the following pages. When reading this budget it is important to note that the local board’s actual budget will look quite different over the next three years for a number of reasons:

- The council is preparing the next draft LTP for 2015-2025. This includes a review of funding for all projects, which may affect some local board projects that are currently funded.
- How local boards are funded has also been reviewed. This will affect local board budgets in the draft LTP.
- The budget is indicative only. It does not contain all of the detailed projects or activities that the local board may carry out over the next three years. These will be developed through the local board agreement that is part of the council’s annual plan for each financial year.

The local board’s actual budget for each year, including how it is funded, is subject to agreement with the governing body as part of the discussion on the annual local board agreement.

INDICATIVE BUDGET TABLES

Expenditure for Waiheke Local Board area for 2015 - 2018			
\$000 FINANCIAL YEAR ENDING 30 JUNE	BUDGET 2015/2016	BUDGET 2016/2017	BUDGET 2017/2018
NET OPERATING EXPENDITURE			
Local arts, culture and events services	396	391	417
Local built and natural environment	43	44	46
Local community services	753	776	801
Local economic development	416	423	432
Local governance	1,035	1,056	1,154
Local libraries	1,325	1,465	1,532
Local parks services	4,621	4,813	5,010
Local recreation services	200	201	206
TOTAL NET OPERATING EXPENDITURE	8,789	9,169	9,598
NET CAPITAL EXPENDITURE			
Local arts, culture and events services	35	15	24
Local built and natural environment	0	0	0
Local community services	1,287	94	119
Local economic development	0	0	0
Local governance	0	46	0
Local libraries	1	2	2
Local parks services	2,141	1,579	1,213
Local recreation services	0	0	0
TOTAL NET CAPITAL EXPENDITURE	3,464	1,736	1,358

Financial statements are based on the Long-term Plan 2012-2022, including approved changes made during the 2013/2014 and 2014/2015 financial years, annual planning processes and agreed capex deferrals from 2014/2015. Budgets are indicative only as they will be reviewed through the development of the Long-term Plan 2015-2025 (due for adoption in June 2015) and allocated in accordance with the Local Board Funding Policy.

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